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Stakeholders letter

Dear Stakeholders,

we are pleased to present the fourth edition of Vetrerie Riunite's Sustainability Report. This report offers an opportunity to reflect on our commitment to sustainable development.

The global landscape is increasingly urging companies, including SMEs across various sectors, to adopt sustainable business models that respect both people and the environment. The demands for robust ESG (Environmental, Social, and Governance) standards are becoming more stringent, necessitating businesses to align their operations accordingly.

We recognize the significant impact our activities have on our stakeholders. Our ongoing efforts are directed towards maximizing positive outcomes while minimizing, or ideally eliminating, any adverse effects of our production processes now and in the future.

Our commitment aligns with the 17 Sustainable Development Goals (SDGs) for a more sustainable future. Our core pillars are Planning for the PLANET, Respect for PEOPLE, and Ethical Corporate GOVERNANCE.

Each year, we are dedicated to providing a transparent and precise account of our ESG performance. Accurate reporting is crucial for designing effective policies, strategies, and actions, and for setting improvement targets. We have updated our Materiality Analysis to better understand our impact on stakeholders. The adopted approach, known as impact materiality, helps us identify areas with the most significant impact, guiding our actions to mitigate our footprint effectively.

This document exceeds mere legislative compliance with sustainability directives (e.g., the ETS Directive). It aims to offer stakeholders a comprehensive overview of our sustainability achievements and challenges. Through our Sustainability Reports, we emphasize that it is not only possible but essential to integrate economic growth with environmental respect, social equity, and ethical governance.

This year, we ran the "Generazione Vincente" ("Winning Generation") project, which symbolizes our commitment to transparency and accountability in sustainability, akin to a "Glass House" showcasing our efforts tangibly. This training program also aims to develop an assessment that will form the foundation for defining our sustainability strategy. Additionally, we are excited to announce the creation of our ESG Team. This team is comprised of managerial figures from various corporate functions dedicated to developing sustainability projects.

Looking ahead, we aim to build on our past achievements to attain even greater results. In particular, next year, we will focus on sustainable innovation, ethical development, sustainable glass, and circularity.

We also commit to actions to align with the Corporate Sustainability Reporting Directive (CSRD) which we will be subject to starting from January 1st, 2025, for the report published in 2026. In the coming years, we will strive to achieve full compliance with the CSRD requirements through a progressive and well-structured alignment path that will integrate sustainability reporting and traditional economic-financial reporting at all levels, while embedding ESG aspects deeper into our corporate strategy.

The path will develop in five main phases aimed at progressively aligning Vetrerie Riunite's ESG disclosure practices with the CSRD requirements:

- Preliminary analysis of the regulatory context (CSRD).
- Analysis of the current level of coverage of each of the areas impacted by the CSRD.
- Identification of the actions necessary to achieve regulatory compliance.
- Preparation of an executive Roadmap, with timelines established based on the priority and complexity levels identified for each intervention.
- Implementation of the actions planned for the three-year period 2024-2026 to achieve full compliance with the CSRD.

The 2023 Sustainability Report not only documents our progress but also reaffirms our commitment to continuous improvement towards sustainable development. Our goal is to translate what we do into a simple, immediate, and effective communication tool. We aim for our Sustainability Report to be a valuable asset for stakeholders and a working tool for our planning and programming actions to achieve our ESG goals.

Methodological Note

The fourth Sustainability Report of Vetrerie Riunite S.p.A. (later also referred to as "Vetrerie Riunite") represents the company's commitment to provide its stakeholders with a constant and transparent account of its ESG (Environmental, Social, of Governance) performances. A solid accounting process is essential for monitoring sustainability issues, gaining knowledge and insight on Vetrerie Riunite impacts. The company has been building and consolidating this process over the years with the aim to further develop activities and strategies to embrace stakeholders' expectations, its duties towards environment and society for a sustainable development, and eventually, the evolution of the legislative context.

The Sustainably Report 2023 accounts for Vetrerire Riunite's performance for fiscal year 2023 (01.01.2023-31.12.2023), coherently with financial disclosures. Information on FY 2021 and 2022 were included whenever possible in order to allow stakeholders to compare data over time. The Sustainability Report is published every year.

The following report examines the performance of Vetrerie Riunite with respect to the environment, the society and the economic sphere. Although the drafting of the Sustainability Report is still a voluntary exercise for Vetrerie Riunite, the decision to undertake a structured process for reporting non-financial information stems from the company's commitment to foster an increasingly complete and transparent disclosure towards its stakeholders. This choice is driven by the recognition of the high economic, socioenvironmental and technological value of the activities carried out in the manufacture of its products.

The reporting boundary of the Sustainability Report considers the headquarters of Vetrerie Riunite S.p.A.

The Report was prepared in accordance with the guidelines of the Sustainability Reporting Standards issued in 2021 by the Global Reporting Initiative (GRI Standards), which constitute the most widespread international framework for sustainability reporting.

The preparation of this Report was carried out following the fundamental principles provided by the GRI Standards for ensuring the quality and proper presentation of the reported information, which are:

- Sustainability context;
- Completeness;
- Accuracy;
- Balance;
- Clarity;
- Comparability;
- Verifiability;
- Timeliness.

The topics discussed in the following sections are those considered "material" for Vetrerie Riunite as they can reflect the economic, environmental and social impacts associated to its activities or to influence the decisions of its stakeholder. These material ESG aspects were identified by conducting a materiality analysis according to a structured approach, detailed in the "Materiality analysis" section. The performance indicators that were employed cover the specific sustainability areas analysed, coherently with the activities carried out by Vetrerie Riunite.

The Sustainability Report has been prepared based on an organized and articulated reporting process, that engaged all the company's business areas, responsible for collecting and managing qualitative and quantitative information, which is presented in this document. Various corporate representatives actively participated in the reporting process contributing to different activities:

- collecting and analysing data in accordance with the selected GRI indicators;
- consolidating and validating all the reported information within their respective areas of responsibility;
- determining significant initiatives and projects to be described in the document.

The restatements of information included in the previous Sustainability Report have been properly signalled by means of footnotes and are now summarized.

This Report was not subject to auditing.

For further information about this report, please contact Federica Brazzoli, Finance & Accounting Specialist (f.brazzoli@vetrerieriunite.it).

Vetrerie Riunite's Sustainability Report 2023 was approved by the Board of Directors on the 15^{th} of July 2024.

Vetrerie Riunite S.p.A. Via Calcinese 60, 37030 Colognola ai Colli (VR)



1. Organizational Profile

1.1. History, mission and vision of Vetrerie Riunite

Vetrerie Riunite S.p.A. is the world leader in the glass porthole market for household appliances and works with thousands of customers all over the world. Thanks to the synergy, dynamism and its innovative capacity, the organization has stood out in its sector for over 50 years.

Our mission



To consolidate our position as a **global leader** in the market for glass portholes, washing machines and dryers, while continuing to be the **preferred partner** of all the major manufacturers of household appliances in the long term.

Our Vision



To exceed the expectations of our customers with more **innovative** products, having moderate **cost** and higher **quality**, while granting the highest **service level** and **sustainability** with respect to our competitors.

Our Values

We put the customer at the heart of everything we do

We continuously **strive** for **improvement**, every single day

We are **positive**, for us every problem is an **opportunity**

We all play on the same team, we only win together

We have **respect for the environment**, for customers, suppliers and our personnel.

Our ESG Commitments

For the environment

50% decrease of CO₂ eq. emissions by 2030

50% decrease in water consumption by 2025

For the people

Zero accident: to guarantee the health and safety of our team To invest in training and skills development of our people

Governance

Effective risk management for the wellbeing of all our stakeholders (employees, clients, suppliers, shareholders, local communities)

The organization's values and principles are written in the Code of Ethics which describes the ethical principles and the rules of behaviour.

The Code of Ethics of Vetrerie Riunite S.p.A. sets out the ethical principles and the rules of conduct that reinforce and give concrete form to the general principle of legality, understood as respect for all laws, regulations, administrative provisions and, in general, the regulatory provisions in force.

The purpose is to maintain the highest possible degree of ethicality in the conduct of business activities, defining the principles and rules of conduct for all stakeholders.

The Addressees are:

- Members of Corporate Bodies (Board of Directors, Board of Auditors);
- · Executives and middle managers;
- · Employees;
- Consultants, agents, commercial partners, suppliers and collaborators, however denominated.

All recipients will be required to observe and, to the extent of their competence, to ensure compliance with the principles of the Code of Ethics.

The Ethical Principles are:

1. Respect for personal dignity and impartiality:

For Vetrerie Riunite S.p.A. the respect for the person is a priority. In decisions that affect relationships with its stakeholders (customer management, work organization, supplier selection and management), Vetrerie Riunite S.p.A. does not condone conduct that is discriminatory in content based on age, gender, health status, race, nationality, political opinions or religious beliefs. Vetrerie Riunite S.p.A requires no harassment of any kind of employees, suppliers, customers or visitors in internal or external working relationships. Harassment is defined as any form of intimidation, threat, behaviour or verbal abuse that is an obstacle to the peaceful performance of one's duties, for example the abuse by a superior of his or her position of authority.

2. Respect for the law:

In carrying out their activities and in relations of any type or nature, personnel and collaborators of Vetrerie Riunite S.p.A. are required to diligently comply with the laws in force, the Code of Ethics and internal provisions. Under no circumstances may the pursuit of interest of Vetrerie Riunite S.p.A. justify any action that does not conform to an ethically and legally sound course of action.

3. Transparency and completeness of information:

The collaborators of Vetrerie Riunite S.p.A. are obliged to give complete, transparent, comprehensible and accurate information, in order to allow all the stakeholders to make autonomous and conscious decisions in the development of their relations with the company. In particular, in the formulation of any form of agreement, Vetrerie Riunite S.p.A. will take care to specify to the contractor, in a clear and understandable way, the conduct to be kept in the relationship established.

4. Privacy:

Vetrerie Riunite S.p.A. ensures the confidentiality of the information in its possession and refrains from searching for confidential data, except in the case of express and conscious authorization and in accordance with the legal regulations in force. All employees of Vetrerie Riunite S.p.A. are required not to use confidential information for purposes unrelated to the conduct of their business.

5. Value of human resources:

The qualification and specialization of its employees have always been a commitment for Vetrerie Riunite S.p.A. because they are an indispensable factor of success. The company protects and promotes the value of human resources in order to maximize the degree of satisfaction and increase the wealth of skills possessed. Therefore, in the management of relationships involving the establishment of hierarchical relationships, Vetrerie Riunite S.p.A. requires the authority to be exercised with fairness and correctness, prohibiting any behaviour that may be considered harmful to the dignity and autonomy of the employee.

6. Environmental protection and sustainable development:

Vetrerie Riunite S.p.A. is strongly committed to an eco-sustainable development, through concrete investments and a cutting-edge environmental policy able to reduce to zero the external impacts. The environmental management system is integrated with the management of health and safety in the workplace and with the quality of products and processes. With a monitoring plan approved and verified by the public control bodies, it tends to a continuous improvement of the impact levels on the various environmental matrices such as air, water, soil. Vetrerie Riunite S.p.A. has made a commitment to a constant reduction of greenhouse emissions. The Kyoto Protocol has never been considered as an obligation, but as a tool to add more and more energy efficiency that allows the containment of CO₂ emissions.

7. Protection of health and safety at work:

The primary mission of Vetrerie Riunite S.p.A. is to safeguard the health and safety of its employees, of external parties who come into contact with the company, of its clients and of the surrounding population. Equally primary is the objective of eliminating accidents and occupational diseases. Vetrerie Riunite S.p.A. is therefore committed to spreading and consolidating a culture of safety by developing awareness of risks and promoting responsible behaviour by all employees and collaborators.

8. Efficiency and technological innovation:

Vetrerie Riunite S.p.A. intends to operate in the management of the company with criteria of economy and efficiency to provide products and solutions with a high quality/cost ratio and achieve full customer satisfaction. With this in mind, it has made innovation its nerve and strategic point: it is thanks to this that today the company can boast a very high technological level.

9. Responsibility towards the community:

Vetrerie Riunite S.p.A. is aware of the influence that its activities may have on the conditions, on the economic and social development and on the general well-being of the community, as well as the importance of the social acceptance of the communities in which it operates. For this reason, Vetrerie Riunite S.p.A. intends to conduct its activities aimed at achieving the corporate purpose in accordance with social appreciation, in respect of the communities with whom it interacts.

10. Prevention of conflicts of interest:

In conducting any activity, Vetrerie Riunite S.p.A. intends to avoid situations in which the persons involved in the transactions are, or may even only appear to be, in conflict of interest.

11. Fairness in Relations with Competitors:

Vetrerie Riunite S.p.A. intends to protect the value of fair competition by refraining from collusive and anticompetitive conduct.

Rules of conduct

Relations with the corporate bodies

The members of the corporate bodies, in addition to complying with the provisions of the law, are required to comply with the provisions of the Code of Ethics. In particular, corporate bodies must:

 ensuring the truth, completeness, clarity and timeliness of information, both internally and externally, as well as the utmost accuracy in the processing, safekeeping and updating of accounting and corporate data and information;

- properly and promptly record in the business accounting system each transaction or transaction in accordance with the criteria laid down by law and on the basis of the applicable accounting principles; each transaction or transaction must be authorized, verifiable, legitimate, consistent and appropriate;
- participate, according to their respective competences, in the implementation and implementation an effective business control system and to involve the other entities with which they relate make confidential use of the information which comes to their knowledge for reasons of office by avoiding using their position to obtain personal benefits.

Relations with the employees

The interaction with employees is mainly associated to the staff selection and management processes.

Vetrerie Riunite S.p.A. offers the same opportunities without any discrimination, starting from the moment of the selection of the personnel. Favoritism, forms of patronage or nepotism are not permitted. Those who select or participate in the selection must not be in situations of potential conflict of interest with the candidate.

Recruitment takes place under a regular contract of employment in full compliance with the law and the CCNL applied, facilitating the integration of the worker into the working environment.

Vetrerie Riunite S.p.A. offers the same career opportunities to those who possess the characteristics required for access to higher functions, positions and/or profiles, without any discrimination. The company shall give priority is given to staff training and constant updating on specific topics (for example: safety at work, updating of technical skills).

Relations with the suppliers

The company imprints its conduct in relations with suppliers on the principles of transparency, equality, loyalty and competition.

Relations with external collaborators

The collaborators, however called, are obliged to respect the principles contained in the Code of Ethics.

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Relations with the Public Administration

The relations of Vetrerie Riunite S.p.A. with the Public Administration - state, regional and municipal, internal or community - or in any case relating to public relations, shall be guided by the strictest observance of applicable laws and regulations and shall in no way affect the integrity and reputation of the company.

Relations with competitors

In the management of business and business relations is inspired by the principles of loyalty, legality, fairness, transparency, efficiency and openness to national and international markets. The activities of Vetrerie Riunite S.p.A. and the behavior of its employees, directors, managers and collaborators must be inspired by the most complete autonomy and independence from the conduct of competitors in the national and foreign markets.

Protection of privacy

The acquisition, processing and storage of information and personal data, is carried out in compliance with specific procedures aimed at preventing unauthorized persons and/or entities from becoming aware of it. These procedures are in compliance with current regulations, in particular Vetrerie Riunite S.p.A. pursues compliance with the provisions of the European Regulation 2016/679.

The Code of Ethics is accessible to all on the www.vetrerieriunite.it website.

The list of the main memberships of industry or other associations, and national or international advocacy organizations includes: Confindustria Verona, Associazione Industrie Beni di Consumo.

1.2. Business model description

Vetrerie Riunite S.p.A. is a leading company in the production and marketing of objects and pieces made of high-quality pressed glass, supplying the largest companies in the industry of the household appliance internationally. The pressed glass production process involves melting the raw materials in the furnace and subsequent casting in a mould. The application of a punch on the molten material gives the glass the desired shape.

Over the years the company has developed specific skills in the exclusive production of pressed glass; hence, its sales target the market of *technical glass*, with a particular focus on products such as portholes of washing machines and globes for lighting.

Technical glass

Being one of the main suppliers of the most important manufactures of household appliances, Vetrerie Riunite is internationally recognized as an excellent producer of technical glass. The main sector of reference is the "white industry" (washing machines and dryers) for which Vetrerie Riunite represents a significant supplier of pressed glass portholes by satisfying about a third of the global demand.

Vetrerie Riunite is a leader in the production of medium-high range portholes and the company's customers portfolio includes the major players in the sector. The main strengths are represented by the know-how and the specific technology developed over the years. Indeed, the company is characterised by technological innovation and continuous investments for the improvement of productivity. The technical department of Vetrerie Riunite can develop technologically advanced glass characterized by high technical performances. In fact, all products are characterized by quality, transparency and high resistance to detergents and water'strength. These characteristics allow Vetrerie Riunite's products to be placed in the premium segment of the market.

The Vetrerie Riunite business is subdivided in different geographical areas as showed in the map below:



While the Headquarters is in Italy, warehouses are located in Asia and North America to ensure efficiency and closeness to costumers, which are mainly washing machine manufactures. During fiscal year 2023, Vetrerie Riunite S.p.A. generated revenues mainly in Poland and South Korea.

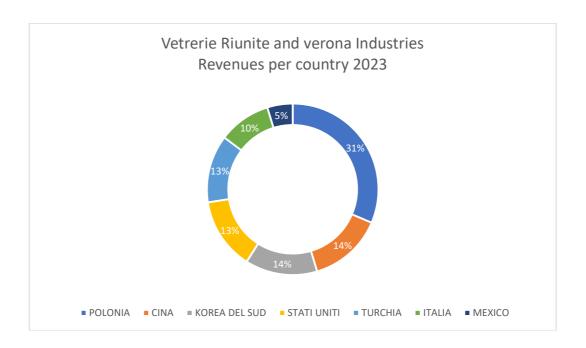
Vetrerie Riunite Revenues Per Country All products	2021	2022	2023	% Revenues 2021	% Revenues 2022	% Revenues 2023
Poland	13,068,077 €	17,553,553 €	20.880.836	17.9%	22.9%	25%
South Korea	11,855,473 €	11,058,580 €	9.045.937	16.2%	14.4%	11%
Turkey	6,661,772 €	8,174,943 €	8.485.502	9.1%	10.6%	10%
Italy	5,379,018 €	7,329,550 €	6.574.768	7.4%	9.5%	8%
United States	6,130,674 €	7,262,266 €	9.019.676	8.4%	9.5%	11%
Germany	2,689,095 €	3,710,516 €	2.927.521	3.7%	4.8%	4%



Taking into account Vetrerie Riunite S.p.A. and Verona Industries, the areas which generate the highest levels of revenues are showed in the following table.

Vetrerie Riunite and Verona Industries Revenues Per Country All products	2021	2022	2023	% Revenues 2021	% Revenues 2022	% Revenues 2023
Poland	€ 13,482,135	€ 17,553,553	20.880.836	17.7%	21.6%	23%
China	€ 9,895,254	€ 6,485,800	9.328.372	13.0%	8.0%	10%
South Korea	€ 8,199,610	€ 11,058,580	9.045.937	10.7%	13.6%	10%
United States	€6,130,674	€ 7,262,266	9.019.676	7.7%	8.9%	10%
Turkey	€ 8,568,869	€ 8,174,941	8.485.502	11.2%	10.1%	9%
Italy	€ 5,965,056	€ 7,329,550	6.574.768	7.8%	9.0%	7%

During the reporting period the share of revenues from the Russian Federation, which used to generate approximately 10% of the group's turnover, decreased significantly due to the Ukrainian-Russian conflict started in February 2022. Alternatively, Vetrerie Riunite increased the share of revenues from Poland and the United States which represented respectively the 25% and the 11% of the total turnover in 2023.



1.3. Certifications and quality management system

The Vetrerie Riunite glass products are composed of excellent raw materials, selected and inserted within a cutting-edge production process. The research carried out in the company laboratories has made it possible to obtain high quality articles recognized all over the world.

Vetrerie Riunite's glass is certified according to REACH 1907/2006/EC due to the absence of pollutants within its chemical composition. This characteristic allows it to be totally recyclable, as demonstrated by the UNI-EN 12457-2 certification, and suitable for the preparation of food and drinks.

The Management System adopted is in accordance with ISO 9001 (see paragraph 3.3). In addition, Vetrerie Riunite obtained the ISO 14001 certification in 2022 and will obtain the ISO 50001 certification in 2024.

1.4. Contribution to the SDGs

The 2030 Agenda for Sustainable Development (the 2030 Agenda) is a set of international development goals from 2016 to 2030, which was adopted by the UN Sustainable Development Summit held in September 2015 and was signed by the Governments of the 193 Member Countries, including Italy.

The 2030 Agenda listed "Sustainable Development Goals" consisting of 17 goals and 169 targets in order to eradicate poverty and realize a sustainable world. The SDGs are universal goals ans must be achieved with the contribution of Member Countries by 2030 to achieve a better and more sustainable future for all individuals addressing the global challenges we are experiencing, including those related to: poverty, inequality, climate and environmental change, social degradation, peace and justice.

In particular, the invitation to collective commitment calls for an active role for companies of any kind, size and production sector of the 193 UN Member Countries, in making an important contribution to achieving the 17 Objectives of the 2030 Agenda with new Responsible Business Models that put Economic, Social and Environmental Sustainability and Governance at the center in the choices of:Investments, Innovation, Technological Development and creation of multi-stakeholder networks.

Vetrerie Riunite wants to base its strategic approach in coherence with the SDGs, which involves a progressive integration of the sustainable development goals of the United Nations 2030 Agenda into the

action of the Company by engaging with concrete projects in order to contribute to the following SDGs of Sustainable Development:

- Goal 3: Good health and well-being:
 - Target 3.5 Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol
- Goal 4. Ensure inclusive and equitable quality education and promote lifelong:
 - Target 4.4 By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship
- Goal 5. Achieve gender equality and empower all women and girls:
 - Target 5.5 Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision-making in political, economic and public lifelearning opportunities for all
- Goal 6. Ensure availability and sustainable management of water and sanitation for all
 - Target 6.3 By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally
- Goal 8. Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all
 - Target 8.3 Promote development-oriented policies that support productive activities, decent job creation, entrepreneurship, creativity and innovation, and encourage the formalization and growth of micro-, small- and medium-sized enterprises, including through access to financial services
 - Target 8.8 Protect labour rights and promote safe and secure working environments for all workers, including migrant workers, in particular women migrants, and those in precarious employment
- Goal 10. Reduce inequality within and among countries
 - Target 10.2 By 2030, empower and promote the social, economic and political inclusion of all, irrespective of age, sex, disability, race, ethnicity, origin, religion or economic or other status
- Goal 12. Ensure sustainable consumption and production patterns
 - Target 12.2 By 2030, achieve the sustainable management and efficient use of natural resources
 - Target 12.5 By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse
- Goal 13. Take urgent action to combat climate change and its impacts
 - Target 13.2 Integrate climate change measures into national policies, strategies and planning
- Goal 16. Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels
 - Target 16.5 Substantially reduce corruption and bribery in all their forms
- Goal 17. Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development
 - Target 17.17 Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships Data, monitoring and accountability

In this context, Vetrerie Riunite carried out an initial analysis of coherence of the business model and strategic objectives with respect to the SDGs, which allowed to highlight some SDGs considered priorities, with respect to which the Company's business activities are able to make a significant contribution. The SDGs for which Vetrerie Riunite contributes are recalled at the opening of each of the chapters of the Report.

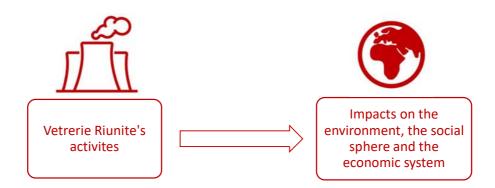




1.5. Materiality analysis

The main assumption behind the ESG (Environmental, Social, Governance) reporting is that a company must provide an account and the relevant metrics of those topics which are considered *material*.

Such topics are those environmental, social or economics themes whose impacts (which can be either positive or negative) are **relevant** and **likely** at the eyes of the organization and of its main stakeholders. This logic, showed in the image below, is called "impact materiality".



In accordance with the latest update of the Standard GRI, the materiality analysis was carried out with the aim to understand Vetrerie Riunite's material impacts and topics. The methodology is structured as follow:

IDENTIFICATION OF THE ESG IMPACTS

Identification of the main impacts by taking into account the sector in wich Vetrerie Riunite operates and sources made available by main international standards.

IDENTIFICATION OF RELEVANT ESG TOPICS

Impacts generated by Vetrerie Riunite's activites on the environment, the society or the economic sphere are clustered according to their affinity to identify ESG topics.

IDENTIFICATION OF MATERIAL TOPICS FOR VETRERIE RIUNITE

- -Direct engagement of stakeholders
- -Prioritization of impacts and topics according to two criteria:
- -SIGNIFICANCE
- -LIKELIHOOD

During the reporting period, with the aim to identify the main impacts that are generated or might be generated by Vetrerie Riunite's activities, a structured process was put in place. The first step of such activity was developed according to the following phases:

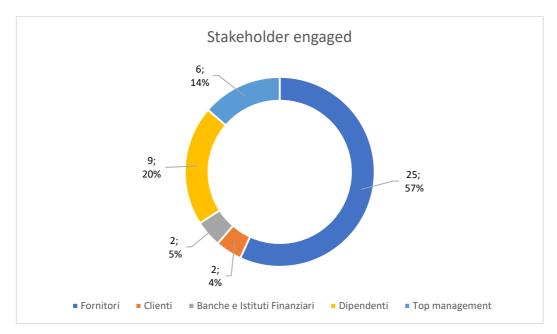
- Identification of the main impacts associated to the sector in which Vetrerie Riunite operates through a benchmark analysis. The sample considered consists of 9 competitors, peers and comparable.
- Evaluation of internal and public documents.
- Evaluation of international standards and frameworks.

At the end of this step, Vetrerie Riunite was able to obtain a list of actual or potential, positive or negative impacts. Subsequently they were grouped according to reciprocal affinity to create a limited list of ESG themes.

The third step required the engagement of the Vetrerie Riunite's top managers, suppliers, clients and employees. ESG themes, and their related impacts identified in such a way, were evaluated by these main stakeholders according to two criteria.

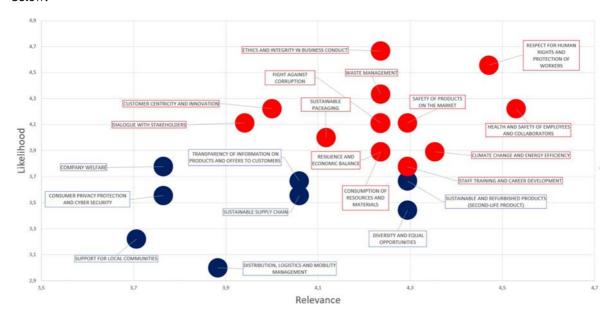
- The top management and employees, on the base of its experience and knowledge of the sector, expressed an opinion regarding the likelihood of each impact.
- The external stakeholders (suppliers and clients) provided a quantitative judgment on the relevance of each theme.

The survey was carried out through an online questionnaire. The topics under analysis were subject to an evaluation scale, consisting of the minimum value of "1" (not relevant/unlikely), and the maximum value of "5" (extremely relevant/extremely likely).



The final score, summarizing the relevance and the likelihood of each ESG topic, was obtained by multiplying the evaluation of the top management from one side, and the one expressed by external stakeholders from the other.

The final output of this analysis is the list of material topics for Veterie Riunite, as reported in the graphic below.



Management of material topics for Vetrerie Riunite

Material topics	Positive or negative impacts	Policies and actions	Related GRI disclosure			
GOVERNANCE						
Ethics and integrity in business conduct	-Availability of financial resources for the benefit of the company and the economic ecosystem in	Organisation Model 231 Code of Ethics	GRI 205-2, 3 GRI 206-1			

	which it operates (e.g. sector, reference territories, etc.). -Alignment with regulations and reporting standards on business ethics and integrity.		GD1 205 2 2
Fight against corruption	- Greater protection of legality and prevention of unlawful behaviour.	Organisation Model 231 Code of Ethics	GRI 205-2, 3 GRI 206-1
Dialogue with the stakeholders	- Contribution to achieving the Sustainable Development Goals (SDGs) of the UN Agenda 2030, with positive or negative impacts on the ESG sphere. - Improvement of relations with relevant stakeholders.	Sustainability Report Materiality analysis Process of stakeholders engagement	GRI 3
SOCIAL RES	PONSIBILITY		
Respect for Human Rights and protection of workers	-Protection of the fundamental rights of company personnel and of all collaborators with whom the company interfaces.	Code of Ethics Compliance with Italian Law 2008/81	GRI 405-1 GRI 406-1 GRI 407-1 GRI 408-1 GRI 409-1
Health and Safety of employees and collaborators	- Protection of the well-being, health and safety of employees and all individuals whose operational activity is under the direct control of the Company (e.g. external collaborators, interns, etc.).	Code of Ethics Compliance with Italian Law 2008/81	GRI 403-1 GRI 403-2 GRI 403-3 GRI 403-4 GRI 403-5 GRI 403-6 GRI 403-7 GRI 403-8 GRI 403-9 GRI 403-10
Employees training and career development	-Opportunity for each collaborator to undertake a path of professional growth and fully realize their potential. -Strengthening and development of professional skills and competences. -Greater retention and attraction capacity. -Improvement of the competitiveness of the Company as a whole.	Training plan	GRI 404-1 GRI 404-3
PRODUCT R	ESPONSIBILITY		
Customer centricity and innovation	 Offer of products and services capable of satisfying customer needs. Improvement of the purchasing experience in all its phases and of customer satisfaction. 	Collaboration and co-design in R&D	GRI 416-2 GRI 417-3 GRI 418-1

	- Strengthening the brand and increasing the reputation of the Company.		
Product safety	- Health and well-being of customers, in terms of absence of production defects and toxic materials/substances in the products offered by the Company.	Non-compliance procedure Management of external complaints	GRI 416-2 GRI 417-3 GRI 418-1
Resilience and economic balance	- Availability of financial resources for the benefit of the company and the economic ecosystem in which it operates (e.g. sector to which it belongs, reference territories, etc.) Improvement of relations with relevant stakeholders Stability of staff employment.	Value distributed to the stakeholders	GRI 201-1 GRI 201-3 GRI 201-4 GRI 202-2
	- Greater retention and attraction capacity - Attractiveness towards investors		
FNVIRONME	and capital lenders. INTAL RESPONSIBILITY		
Climate change and energy efficiency	- Protection of ecosystems and safeguarding biodiversity. - Reduction of energy costs through energy efficiency actions and projects. - Reduction of risks associated with extreme weather events (e.g. floods, inundations, hurricanes, desertification, etc.) and climate migration phenomena. - Contribution to achieving the Sustainable Development Goals (SDGs) of the UN Agenda 2030, with positive or negative impacts on the environmental, social and economic spheres.	Carbon Disclosure Project ISO 14001 ISO 50001	GRI 302-1 GRI 302-4 GRI 305-1 GRI305-2
Waste management	-Greater protection of the environment and preservation of natural resources. -Health and well-being of local communities through correct and responsible waste management. - Sensitivity and awareness of staff and consumers on correct waste management and disposal, reuse and recycling practices.	ISO 14001	GRI 306-2 GRI 306-3 GRI 306-4 GRI 306-5

	-Compliance with laws and regulations on proper waste management.		
Consumption of material resources	-Protection of the environment and preservation of natural resources. - Health and safety of customers, in terms of absence of production defects and toxic materials/substances in the products offered by the Company. - Compliance with laws and regulations (even of a voluntary nature) in force in the environmental field. - Contribution to achieving the Sustainable Development Goals (SDGs) of the UN Agenda 2030, with positive or negative impacts on the environmental, social and	ISO 14001	GRI 301-1
	economic spheres.		
Sustainable packaging	 Greater protection of the environment and protection of natural resources. Compliance with packaging laws and regulations. 	ISO 14001	GRI 301-1

Positive impacts are embraced and the organisation is committed to avoid or mitigate possible negative impacts as stated in the Code of Ethics.

Even though there is continuity with respect to the previous materiality analysis, few changes occurred. The following topics, which were relevant in 2022, were not highlighted as material in the 2023 analysis:

- Sustainable development and responsible growth;
- Customer satisfaction;
- Sustainable supply chain.

However, Vetrerie Riunite considers the themes of high importance, therefore the effort to improve and monitor such areas will continue. Eventually, the topic "Customer satisfaction" was clustered into "Customer centricity and innovation". "Dialogue with the stakeholders", "Resilience and economic balance", "Employee training and career development" and "Sustainable packaging" resulted to be new material topics.

1.6. Dialogue with stakeholders

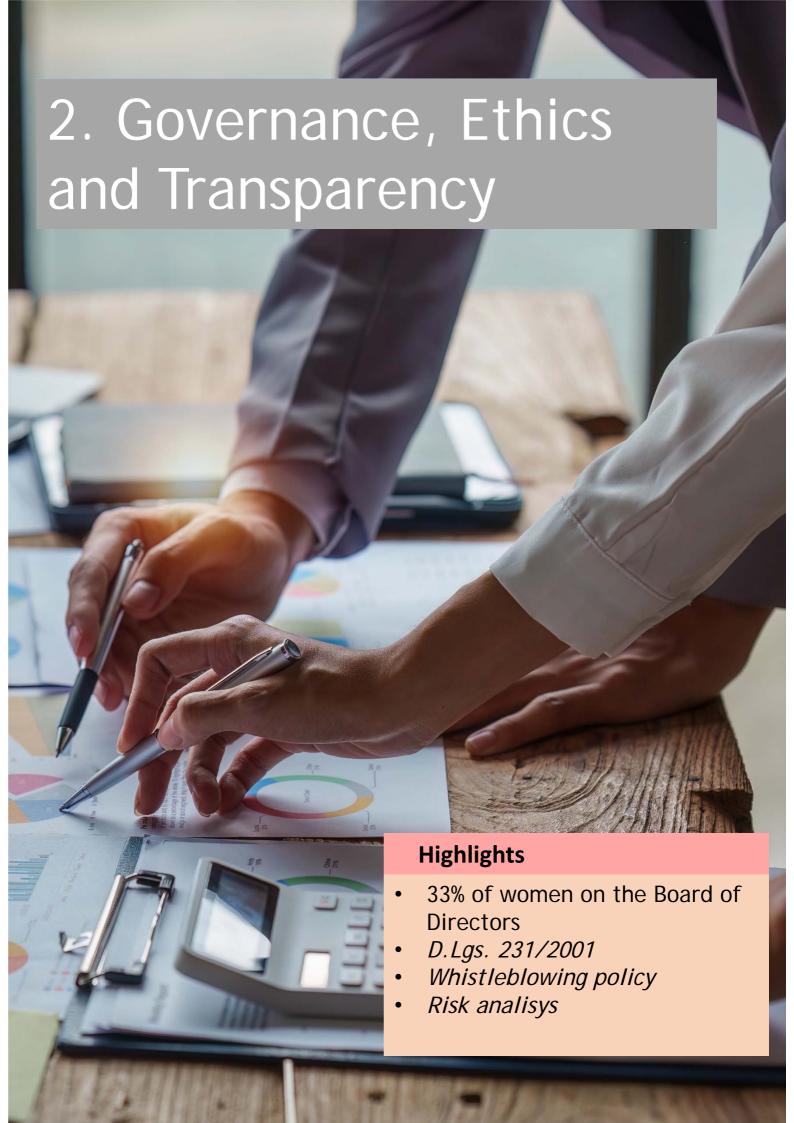
Working for maintaining a constant, solid and transparent relationship with stakeholders is a fundamental condition for the correct development of business activities, representing the responsibility that Vetrerie Riunite places towards the social context which it interacts with. The company recognizes as stakeholder all those subjects (e.g. institutions, organizations, groups or individuals) who can, more or less directly and to different degrees, influence or be influenced by its activities. Since the needs and priorities, expressed by the different types of stakeholders, can be extremely different and heterogeneous, the correct understanding of such topics by Vetrerie Riunite is an aspect of primary importance, for:

- managing in advance the emergence of potential critical issues;
- defining the actions to be implemented in response to the interests identified;
- identifying the most effective communication and engagement channels for interacting with the various parties to be involved.

To meet the expectations of its stakeholders in a timely manner, Vetrerie Riunite adopts a proactive approach, promoting a constant dialogue and the mutual sharing of needs and requirements. The company promotes these initiatives, aware that the opportunities for discussion represent an opportunity for growth and enrichment for all those involved. For the draft of this Sustainability Report, Vetrerie Riunite conducted an internal stakeholder mapping analysis which saw the involvement of the same Working Group subsequently involved in carrying out the materiality analysis.

The commitment to progressively develop a corporate culture focused on creating shared value for stakeholder is evident considering the numerous channels of dialogue adopted by Vetrerie Riunite to interact effectively with its various interlocutors. The system of communication and comparison approaches and tools put in place by the company allow it to maintain constant interaction between the parties and constantly monitor the topics directly or indirectly related to ESG aspects. Moreover, a whistleblowing procedure has been activated in accordance with Decree 231/2001. Traditional communication channels, such as mail, website, complain forms and social networks are also constantly monitored.

Stakeholder category	How the stakeholders are engaged	Frequency of the engagement
Customers	• Surveys	Every day
Suppliers/ Business partners	telephone interviews	Every day
Shareholders/Investors/ Equity partners/Public entities	one to one meetingsfocus groups	Every day
Banks/Insurance companies	 public meetings corporate advisory panels written communications 	Every day
Public Institutions	 Institutional written communications 	On request
Community (e.g. Trade unions, Local Community, Opinion leaders, Universities and Scientific Community)	 Trade Unions: one to one meeting or written communications Universities: phone calls, written communications Monteverde (local): one to one meeting 	 TradeUnions: weekly or monthly depending on the topic to be discussed Universities: yearly Monteverde: yearly
Environment (e.g. Environmental Groups, Organizations for environmental protection, CSR or Sustainability Organizations etc.)	 Institutional communications Compliance with laws 	On request



2. Governance, ethics and transparency



2.1. Governance and organizational structure

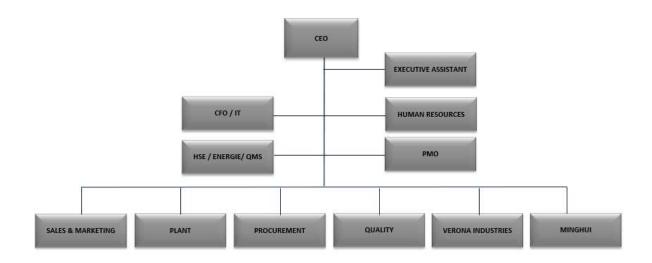
The company shall be managed by a single director or by a board of directors composed of a minimum of three to a maximum of twelve members appointed by the ordinary Shareholders' Meeting. In the case of a board of directors, at the time of appointment, the meeting will designate the Chairman of the Board of Directors. Otherwise, the Board of Directors will take care of this. The single Director or the members of the Board of Directors shall hold office for a maximum of three years and may be re-elected. The single Director or the members of the Board of Directors expire on the date of the Shareholders' Meeting convened for the approval of the financial statements relating to the last exercise of their office. If the majority of the directors is absent for resignation or other reason, the entire Board of Directors shall be deemed to have lapsed and the meeting shall be convened, without delay, for the appointment of all directors.

In 2023, Sun European Partners LLP has reached an agreement to sell Vetrerie Riunite Group, including Vetrerie Riunite S.p.A. and Borromini S.r.l. to Teak Capital and Tangor Capital. The Novaref S.p.A. division of the VR Group is not included in the scope of the transaction.

Vetrerie Riunite S.p.A. is owned by a single shareholder, Vortex Holdings S.r.l .Vetrerie Riunite is managed by a Board of Directors that consists of 3 members, of which 2 men and 1 woman, and 67% are in the 30-50 age group; there aren't any employees who belong to the protected categories. The Board of Directors remained in office until 30 January 2024.

NAME	SURNAME	ROLE
Luca Matteo	Villa	Chairman
Davide	Vassena	CEO
Marisa	Donello	CFO

Vetrerie Riunite's Organization Chart



In compliance with the provisions of the law, Vetrerie Riunite is subject to the control of an audit firm, a board of auditors and a supervisory body, contributing to the supervision of the main ESG issues.

2.2. Governance of sustainability

Recognizing the increasing importance of the organization's impacts on the economy, the environment and society, Vetrerie Riunite has begun to enhance the governance of sustainability issues¹. Since the first Sustainability Report, which was published in 2021, ESG disclosures have been supervised personally by each director² for what concerns his/her areas of responsibility. Indeed, the Sustainability Report is the main tool through which each function reports back to the highest governance body, yearly. After the Board of Directors and the chief officers opened a discussion table to evaluate possible actions to strengthen the governance of sustainability and to increase responsibilities of key persons through a more structured engagement of the highest governance body, Vetrerie Riunite introduced a ESG Team in 2023. This team is composed by different area leaders and reports directly to the CEO. The ESG Team meets monthly to develop plans relating to the ESG strategy and identify actions to implement them.

Moreover, the knowledge of the governance bodies and directors on issues related to ESG impacts is nourished through constant relationships with consultants and experts in the field.

2.3. Business integrity, transparency and the fight against corruption

As stated in the Code of Ethics, the Company must avoid and prevent exposure to conflicts of interest, corruption, lack of business integrity and bribery by pursuing solid principles of good conduct.

Conflict of interest should be understood as any situation, occasion, or relationship in which, even if only potentially, personal interests of the Recipient involved in the transaction or of other related persons (family members, friends, acquaintances, etc.) or organizations of which one is a director or executive, could undermine the duty of impartiality. Therefore, values such as transparency, trust and integrity must be respected in every single situation.

Concerning corruption, the Code of Ethics requires that the Recipients undertake to implement all the necessary measures to prevent and avoid corruption phenomena. Therefore, everyone must not violate the obligations and duties inherent to their office. In the conduct of negotiations or business, therefore, Recipients not only must pursue the advantage for the Group, forgetting their own interest, but must not accept any kind of promise of personal benefit (money, goods, services, etc.). Likewise, the Recipients, in conducting negotiations or business, must not for any reason seek to unlawfully influence the decisions of others, not even by indulging them in any requests.

In light of the company's desire to operate in a transparent and correct way, also to protect its reputation and its shareholders, directors and employees, Vetrerie Riunite S.p.A. decided it was appropriate, in line with its company philosophy, to adopt and implement an Organisation, Management and Control Model system in compliance with D.Lgs. 231/2001 and subsequently keep it constantly up to date. The purpose of the Model is also to raise awareness among all Recipients, to guide their conduct based on the principles of correctness and transparency, at the same time as avoiding and preventing any risk of them committing crimes in relation to the company's activities.

This Model was adopted by the Board of Directors of Vetrerie Riunite S.p.A. through a resolution passed on 28th May 2018; while the latest revision was carried out in 2022.

The management system has no certification, but it is audited annually by the supervisory body. The mechanisms adopted for the management of complaints are periodic audits by the supervisory body.

Anti-corruption policies have been communicated to all members of government bodies and to all employees, while no training has been provided to government bodies, nor to employees or business partners.

¹ Vetrerie Riunite has been embracing two main commitments toward a more sustainable conduct: the preparation of the Sustainability Report and the participation to the Carbon Disclosure Project.

² Currently, there is not a structured account of the performances of the highest governance body and the directors in overseeing the management of the organization's ESG impacts.

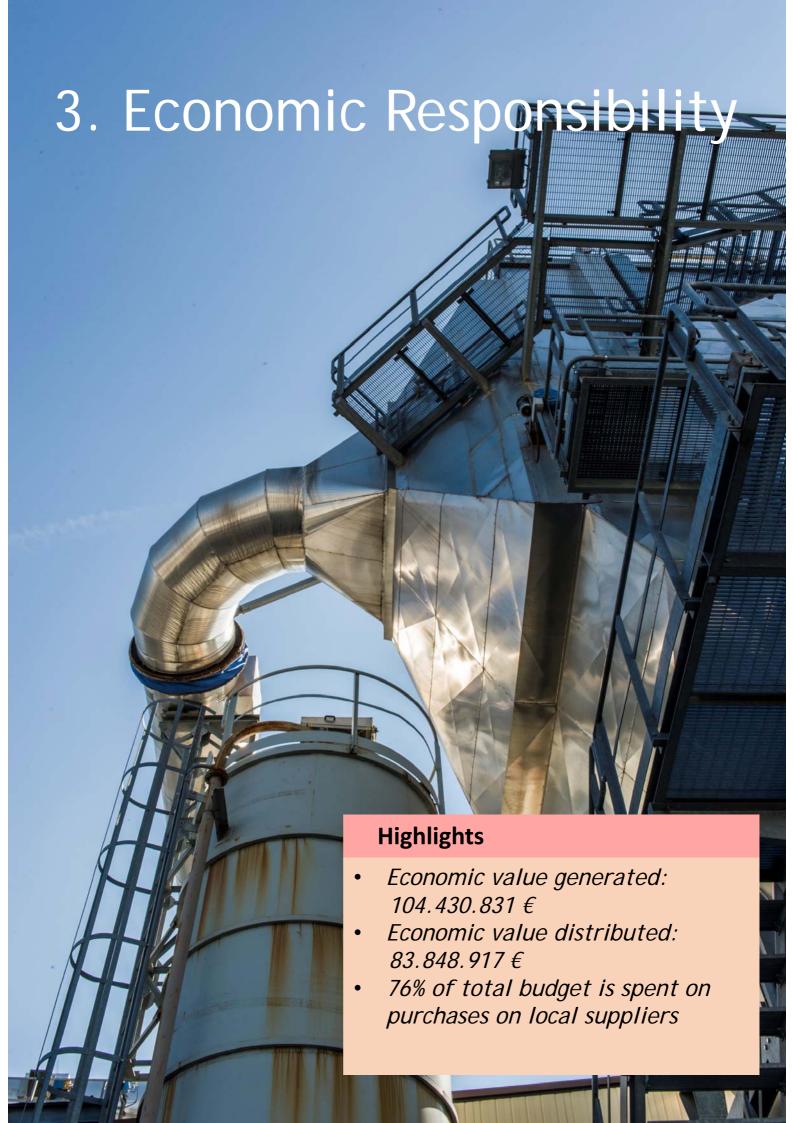
Vetrerie Riunite did not report any corruption cases or legal action pending or concluded during the reporting period regarding anti-competitive behaviour and violations of antitrust and monopoly practices in which the organization has been identified as a participant.

2.4. Risk analysis and management

Based on the provisions of the Decree and the instructions provided by the Guidelines, Vetrerie Riunite S.p.A. has mapped its risks, identifying the areas within its company that are particularly at risk of some of the Predicate Offences being committed.

First of all, Vetrerie Riunite S.p.A. analysed the basic elements of the Predicate Offences, with the aim of identifying and defining the actual conduct which, within the company, could commit the crimes in question. Vetrerie Riunite S.p.A. then analysed the company, in order to identify the areas and departments that were most at risk. These risk areas were identified with the help of an external consultant who is an expert in (Italian) Legislative Decree no. 231/01 and who was hired specifically for this purpose, and by analysing both the company Vetrerie Riunite S.p.A. based on interviews with Directors and Heads of Processes and a sample of documents out of those used to run company activities.

Lastly, Vetrerie Riunite S.p.A., within the "at-risk" areas identified during the initial assessment, drafted the procedures and protocols that it believed suitable to ensure the Model would be appropriate and efficient in relation to the provisions of the Decree. The results of this risk mapping activity will be described in detail in each Special Section, which will also explain the procedures and measures implemented by Vetrerie Riunite S.p.A. to prevent, or in any case reduce to a minimum, the risk of the Predicate Offences being committed. Model 231 was revised in March 2022 following a regulatory update.



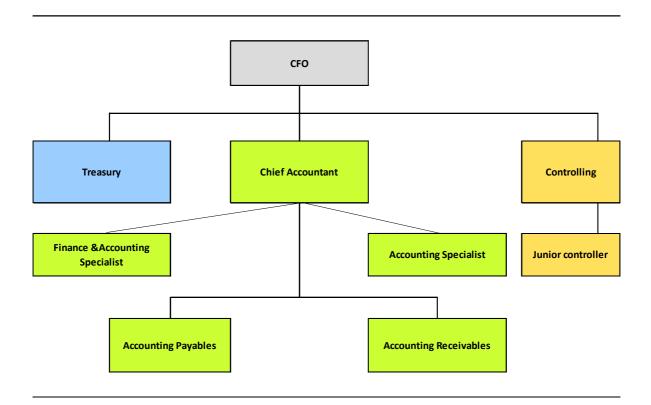
3. Economic responsibility



3.1. Creation and distribution of economic value

The Administration Financial and Controlling department (AFC) oversees the economics management of the entire company.

The AFC is organized as follows:



There are three main divisions reporting to the CFO: *Treasury*, which is internally managed with the support of an external company consultant; *Controlling*, which in turn is divided into two sub-categories, financial and industrial controlling; and *Finance*. The latter is divided into four other divisions. Within the AFC area there is a precise definition of activities and a diversification of responsibilities between the different strategic areas.

The company policy ensures career and professional development. New talents are taken into consideration for managerial positions and to grow with the company along the years. Career advancement phases for each strategic position are defined from the start.

Concerning working tools, the AFC is supported by IT Systems AS400 for accounting, Microsoft Power BI for sales and profitability analysis and instant information access, DocFinance for treasury management, and Microsoft Excel supporting tools for specific computation and analysis.

In addition, regarding taxes, the company is currently assisted, by a Tax Advisor who manages all the fiscal obligations.

The information and reporting system is organized on reports, according to different levels of detail and time frames. In this process all the AFC professionals are involved, following the company's calendar of

deadlines and best practices that has been consolidated during the years and updated when required. Here, the main company reports:

Weekly Report

Weekly flash: It is handed within every Tuesday and it contains the main sales and orders data, production KPIs, accounting receivables and payables, cash flows, inventories and treasury management indicators, EBITDA and Sales forecasts for the current month and the next 2 months.

Monthly Financial Report (MFR)

Flash MFR: Within the 10th of each month the AFC prepares a report consisting in Profit & Loss (monthly and year to date), Balance sheet and Cash Flow. In this task, the AFC gathers all the information needed from the other functions.

Final MFR: Within the 14th of each month, on the base of the Monthly Fast closing, the AFC prepares the MFR with more details and info than the previous one.

Budget / Forecast Report

Budget Report: by the end of each year the budget for the following year is approved. All business areas are involved in the budget process with the use of specific tools developed internally to adequately support planning. The budget process is developed over a 3-month time horizon from September to December.

Forecast Report: Two forecasts are carried out every year: in July the forecast 6+6 and in November the forecast 10+2. Management is strongly committed to planning, therefore the economic and financial implications of each strategic decision are always examined.

Business Plan

Every year the company updates the five-years Business plan of the Group.

Annual Statutory Financial Report

Annual Statutory and consolidated Financial Report. Within the 30th of April, the company performs and approves all the documents required. The AFC coordinates the activities of all the Entities of the Group, auditors and Statutory auditors to ensure full compliance to the law and to the best practices.

The AFC supports the Directors and investors providing reports on demand and specific analysis. As staff function, AFC relates with every function concerning Economics matters.

To ensure the compliance with law and best practices, the AFC cooperates on a daily base with lawyers and tax consultants, as well as professionals of the investors.

Risk analysis:

The AFC manages all risks related to its activities, that can be affected also by others' activities.

To ensure greater objectivity in data analysis, as well as diversification, the AFC department also keeps partnerships with external professional organisations. The main risks on which the department is committed to ensure compliance and coverage are:

- *Fiscal risks:* the company cooperates constantly with a primary chartered accountants' partnership to be aligned on every tax law and best practice ongoing.
- Law compliance risks: the company set a stable cooperation with a primary lawyer's partnership.

- *Financial Reports issues*: the Financial Reports are audited by an external audit firm, with which the company cooperates during the whole year to ensure the compliance with International Accounting Standard and the truly reporting of the relevant events.
- Breach of Law and Statutory provisions: to ensure the respect of statutory and law provisions, the company has appointed, by law, a Statutory auditor committee composed by three independent chartered accountants. The committee supervises the main company management and figures along the year and, at the end, issues a certification.
- Breach of Management best practices: the company has adopted some operative procedures and best practices for the management of working flows. As well as different power of attorney at different levels of the management in order to ensure segregation of duties and quick operation.
- Liabilities actions towards Management and Directors: to cover the risk coming from a legal action against management responsibilities, the company undersigned a D&O (Director and Officers) insurance coverage with a primary Insurance firm.

Vetrerie Riunite has never paid any kind of monetary political contribution.

Vetrerie Riunite hasn't received any significant fines and non-monetary sanctions for non-compliance with laws and/or regulations in the social and economic area.

The representation of the **economic value generated and distributed** allows, through the reclassification of some items in the Vetrerie Riunite income statement, to better highlight the company's ability to generate wealth for some of its main stakeholders, while respecting the cost-effectiveness of management and the expectations of the same interlocutors. The following table shows how most of the economic value generated by Vetrerie Riunite in 2023 has been used to remunerate the socio-economic system with which the company interacts, with reference to some of its main stakeholders:

- personnel: in the form of costs for wages and salaries, social security contributions, benefits, directors' fees, etc.;
- Public Administration: costs incurred for the payment of income taxes (IRES and IRAP) and other taxes for the period;
- lenders: interest recognized as remuneration of the credit capital;
- suppliers: costs related to the purchase of goods and services necessary for the performance of company activities.

Direct economic value generated and distributed (EVG&D) - euro	2021	2022	2023
Revenues	76,288,006	81,254,749	88,510,567
Financial income	757,055	4,111,466	12,718,815
Other income/expense	4,008,270	2,829,674	3,201,449
Total economic value generated	81,053,332	88,195,889	104,430,831
Operating costs	44,926,722	49,486,094	55,071,331
Remuneration of staff	20,370,356	20,992,844	20,627,615
Credit and risk capital	3,830,204	4,167,554	7,837,752
Taxes and duties	452,766	154,933	180,015
Donations of membership contributions	116,436	141,572	132,204
Total economic value distributed	69,696,484	74,942,997	83,848,917
Economic value retained by the company	11,356,848	13,252,892	20,581,913

Vetrerie Riunite adopts a management approach aimed at maximizing the economic profitability for generating a virtuous cycle and consolidate the creation of value for the benefit of the sustainable development of the territory.

Despite the geopolitical and inflation troubles that remains in 2023, Vetrerie Riunite did not suffer in terms of revenues. Its turnover increased compared to 2022, at +9%. Extraordinary Financial and other income for 16 million allows the company to increase the total economic value generated, reaching the amount of more than EUR 104 million.

Operating expenses, which include changes in inventories and exclude depreciations and capital gains/losses, increased by over 11%.

The share of funds distributed to employee stakeholders slightly decreased, as the remuneration of staff rose to over EUR 20.6 million, marking an almost 2% decrease compared to 2022.

Credit and risk capital is made up of financial charges incurred by the company and impairment loss: this expenditure increased by 88% compared to the previous year also due to the impairment loss of goodwill recognised in the financial statements as a result of the impairment test.

The value of Taxes and duties includes only current taxes and not deferred taxes, while the item Donations of membership contributions includes the company's share of employee welfare, such as tickets restaurant and other extras.

The total economic value distributed by Vetrerie Riunite to its stakeholders therefore also did not change much compared to the previous year, increasing by 12%.

On the other hand, the economic value retained by Vetrerie Riunite increased, from about 13,2 million euros in 2022 to over 20 million euros in 2023, marking a +55% increase.

The table below reports the financial assistance received by Vetrerie Riunite from the Italian government.

Financial assistance received - euro	2021	2022	2023
Tax relief and tax credits	2,698,824	9,770,515	5.789.300
Investments grants, research and development grants, and other relevant types of grant	24,000	524,627	743.264
Other financial benefits received or receivable from any government for any operation	98,264	-	-

The value of tax relief and tax credits significantly decreased in 2023 compared to 2022; the amount indicated for the year 2022, mainly consists in tax credits received by Vetrerie Riunite addressed to companies with a high consumption of electricity and natural gas to partially compensate the costs increase during the year.

The value of *Investments grants and other relevant types of grants*, increased as well in 2023; the amount is mainly composed of tax credits for investments in capital goods and an additional tax credit for investments in Research and Development.

The site of Vetrerie Riunite is subject to the EU ETS Directive, which provides for the allocation of free CO_2 quotas for the sectors included in the Carbon Leakage List. In phase IV of the EU ETS (2020-2030) the free allowances will be reduced and the company estimates a deficit during the first sub-period (2021-2025) included in a range of 15,000 - 20,000 allowances per year, considering a price fluctuating from 70 to 80 euros.

The company's strategy consists in buying CO_2 allowances at the lowest possible price and investing in technology to reduce CO_2 emissions. In 2023, n. 10,800 CO_2 quotas were bought to complete the deficit and carry out 2023 compliance correctly. From an economic point of view, the 10,800 quotas were purchased in several segments for an average price of \in 73,78/ ton for a total of \in 796.824. Vetrerie Riunite operates in an energy-intensive industry that is very sensitive to changes in pricing regulations. Furthermore, in Italy the cost of energy is higher than the European average. Therefore, a change in regulation, that involves a change in the cost of energy, has a direct impact on the company's business. The financial implication of this cost variation is very high and has a large impact on Vetrerie Riunite's operating costs. The process is

under the responsibility of its Energy Manager who follows the evolution of the national legislation relating to energy-intensive companies (Article 39 DL Development 83/12).

3.2. R&D e innovation

Since its foundation, Vetrerie Riunite considers innovation to be a key driver in its sector, both in terms of consolidating and developing its market share and in terms of reducing costs and increasing production efficiency.

The approach to innovation has led Vetrerie Riunite to become a world leader in the production of pressed technical glass. In the last twenty years, thanks to the particular attention to the technical needs of customers and the continuous search for improvement, Vetrerie Riunite took the world leadership in the production of portholes for washing machines.

Believing in this attitude and willing to maintain its leadership position in the production of technical pressed glass, Vetrerie Riunite has strengthened its R&D division. Over the years the personnel mainly dedicated to the development of new products and has been trained by technicians specialized in the study of the characteristics of glass and production processes.

The staff is composed of:

Claudio Cervato, R&D and Product Manager, who is directly in contact with customers who help him understand the market needs. This is the starting point for Vetrerie Riunite to develop new items and to improve products' features.

In 2023, Vetrerie Riunite spent € 297,364 on R&D projects, dedicating a total of 2,645 man-hours to the scope.

Vetrerie Riunite, in the last three years, has been researching to improve core product, and to acquire know-how for the development of new innovative tools as well.

Vetrerie Riunite's Research and Development projects hardly have a life cycle within a single fiscal year, instead, their development could take a longer period. During 2023, the company developed 19 different R&D projects, mainly focused on *product*, *process* and *management* development.

With the aim to enhance innovation in particular regarding health and safety of end consumers, and to pursue the latest novelties, even from the scientific world, some projects were launched in collaboration with prestigious entities, such as:

- The materials' research division of UNI Trento,
- Stazione Sperimentale del Vetro di Murano
- Politecnico di Milano.

• 6,8 J impact strength

This project is in continuous development and it is a great opportunity for the product, with the possible result of obtaining very resistant glass in the event of an accidental impact.

6.8J is the value set by the American market to define an accident that can create damage.

The European market only requires 0.5 J, hence less impact-resistant products.

To enter the American market, this 6.8J value must be respected; this requirement is officially active from the end of 2021.

The ultimate goal of this project is to meet the needs of the global market, since in Europe, the focus is more on product performances than on safety compared to the American market.

The experimental program started in 2021 with a preliminary study of the shapes, the thicknesses and the parameters of tempering process. The analysis of data, carried out in collaboration with an external partner,

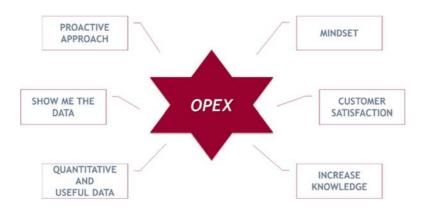
led to the identification of the weak points of each product. Therefore, starting from the designing phase, we are able to guide the customer towards more performing geometries.

• Automatic Vision

This is one of the most interesting projects in terms of competitiveness and product quality, as it allows 100% product quality to be guaranteed with lower labour costs thanks to automation. In other markets, this method of quality control is already in operation; in the glass sector instead, there are more difficulties due to the non-symmetrical shapes of these items.

The objective of the project is to realize a prototype machine, able to detect, classify and reject non-compliant articles in the production line. After a deep study the company can detect in the laboratory its products' principal defects (optical detection).

In 2023, the first production line with this model has started training process to be ready to run automatically by 2024.



Decoration

The project is aimed at creating patterns on glass to hide typical moulding defects (bubbles). In this way, the company can discard fewer pieces, reduce waste and costs and be more sustainable. This project has already been patented and the aim is to apply it to some products.

Overmoulding

Identifying in the door assembly of the washing machine a supply chain complexity that involves the involvement of various suppliers, Vetrerie Riunite thought of creating a unique piece co-printed. Using the know-how of its companies both in the glass and plastic sector (Borromini), it has developed a system that allows the glass and accessories such as lock and hinge to be added to the plastic frame. This system is being patented.

• Study of new Packaging

Being studied and prototyped in 2021, a new packaging that allows to optimize spaces and to reduce the amount of cardboard, is now under development. It allows to:

- simplify glass packaging/glazing operation, and to enhance automation,
- increase the stability of the pallet during transport and the loading capacity in terms of parts loaded on containers/trucks.

This project could also lead to greater cost efficiency, as smaller and lighter packaging would reduce transport costs, which are a major expense for Vetrerie Riunite.

Efforts will also be made to meet the increasing demand from customers to create packaging that is reusable, with a view to further implement circularity.

Material Planning

Concerning the efficiency of the management of the production process, the objective of the project is to develop a software to automatize the production schedule. Vetrerie Riunite is creating a customized software adding all the constraints and specificities of its process/plant. The activity was set up in 2021 and it is now under development. The software would allow production scheduling to be optimised in terms of glass consumption and quantity of good in stock.

Compressed air reduction

The improvement of the production process, which has always been marked by an increase in productivity, has been aimed at reducing the waste of energy during the forming phase of the product. In collaboration with Politecnico di Milano, the analysis of the thermal transition of the moulds during the production process has tried to study the intelligent optimization of the cooling in order to reduce the waste of compressed air with a consequent saving of electricity. In fact, a lot of air is used to cool the moulds and the presence of so many compressors drive up the cost of energy. The search for an alternative cooling method would be a major saving in both economic and environmental terms.

· Automatic swabbing

The place where the production process takes place is not extremely favourable to workers, due to the heat and processes that represent risks. Automations are therefore being studied with the aim to reduce the heaviness of certain operations for the workers, so as to avoid accidents of all kinds. This process automation therefore means greater safety for employees who result to be less exposed to certain risky production processes.

New shape doorglass

To consolidate our proactive relationship with our customers, in the spirit of continuous research of improvement of our product, studies have been made of new shapes of portholes. Thanks to the new shape, which is still in the experimental phase, the porthole glass contributes more actively to increase washing performance, reducing the consumption of water and detergent with consequent less pollution.

• Study and Analysis for the innovation of the production process of Kilns to increase the Pull and to Decrease the Rejects qty

Currently, it is not possible to reach the maximum designed pull of the furnaces without having a problem of bubbles. It is therefore not possible to increase the production capacity without significantly increase rejects and energy consumption. Introducing a new control system helps to check more frequently the characteristics of the glass, with improvement of quality and avoiding chemical problems.

3.3. Responsible management of the supply chain

Vetrerie Riunite has a special business area for purchasing and supply chain management. This division is headed by the purchasing manager, who oversees office management, raw materials, capex and other services. One senior buyer oversees consumables warehouse materials management and opex; one senior buyer is responsible for packaging and transport management. A junior buyer supports the purchasing manager and another employee is in charge of invoices and documents control management. The consumables warehouse is hierarchically dependent on the purchasing department.

Vetrerie Riunite packaging protects products from damage during the transport, therefore we do not use it as vehicle for the brand or other marketing purposes. During the last years, the packaging has been reduced

by removing unnecessary components and using recycled materials for the cardboard of the boxes, wood of the pallet etc.

Vetrerie Riunite relies on different means of transport (by sea, by road and by air) and the products are shipped directly to the customer's headquarters.

Significant changes along the supply chain have not been detected during the reporting period.

Each year Vetrerie Riunite makes a Supplier assessment based on ISO 9001 and ISO 14001 standards; it is structured as follows:

- evaluation based on the criteria that were previously established for selecting a supplier (technical, managerial, financial, ethical);
- selection based on the company's own specifications or those of the supplier, depending on necessity;
- recurring control of the supplier's skills and the quality of supplies.

Suppliers are assessed according to: production Capacity, quality, performance and support, price, ISO 9001 and ISO 14001 standards. The DUVRI (Documento Unico di Valutazione dei Rischi da Interferenze) and the DURC (Documento Unico di Regolarità Contributiva) are required. Annually, audits are conducted at suppliers, particularly those considered strategic for the company, to monitor the performance of shared criteria, also through Key Performance Indicators (KPIs). In case of critical issues, improvement actions are defined.

Every year a purchasing budget is defined based on production forecasts.

Complaints, often delivered by emails, are promptly manged through the evaluation of samples and pictures of damaged product. On the contrary, suppliers are subjected to a non-compliance procedure.

Purchases by Product Category - euro	2021	2022	2023	Var. % 2022-2023
Raw Materials	€ 9,000,000	€ 10,700,000	€ 9,600,000	-10%
Packaging	€ 4,500,000	€ 6,600,000	€ 5,400,000	-18%
Transport	€ 5,000,000	€ 4,100,000	€ 3,800,000	-7/
Services	€ 5,500,000	€ 4,457,000	€ 5,240,000	+18%
Energy	€ 15,300,000	€ 22,985,000	€ 22,200,000	-3%
TOTAL	€ 39,300,000	€ 48,842,000	€ 46,240,000	-5%

Vetrerie Riunite belongs to a business that is highly energy intensive and dependent on raw material costs; despite these critical issues and the very significant increase in average operating costs the company's production is still sustainable. This testifies Vetrerie Riunite's great stability and resilience, despite the uncertain geopolitical situation and unstable prices around the world.

For "local procurement" Vetrerie Riunite refers to the suppliers with headquarters in the north of Italy. With the term "significant location of operations" the company refers to the Vetrerie Riunite's production site near Verona.

For Vetrerie Riunite it is extremely important to establish long-lasting relationships with its suppliers: the selection of high-quality technical materials and components is essential for the business. For this reason, the suppliers are chosen carefully and the relationships which have been built over the years are characterized by high loyalty and reliability.

Company representatives participate in industry fairs to meet suppliers.

Each supplier receives a letter from the CEO informing them about Vetrerie Riunite's Code of Ethics and Whistleblowing Policy. Additionally, Vetrerie Riunite provides Business Conduct Guidelines for its business partners.

The total budget allocated to purchases is equal to €46,240,000, of which 76% is spent on purchases on local suppliers.

Regarding operations and suppliers, all companies inside the perimeter are currently performing operations only in countries that are supporting the freedom of association and collective bargaining. Following the evaluation process, it resulted that no supplier were in areas at risk of compromising the freedom of association and collective bargaining.

Moreover, Vetrerire Riunite S.p.A. does not have operations and suppliers that are considered at significant risk for incidents of child labour and compulsory labour.

The 63% of new suppliers were evaluated considering environmental criteria³. Moreover, Vetrerie Riunite will introduce some social criteria for the evaluation of new suppliers in 2024.

The main risks associated with the supply chain of Vetrerie Riunite are the following:

Inadequate needs analysis

Without a proper procurement software it can be easy both to develop a wrong purchasing strategy and make bad negotiating contracts with suppliers. A procurement software makes it easier both to develop smarter purchasing strategies and negotiate mutually beneficial contracts with suppliers.

Poor supply chain management

This identifies a situation in which rules are absent or not respected, purchasing is not backed up by a proper price-quality research and a formal approval, while there is an inadequate best price-quality research. Furthermore, there are not detailed requests, purchasing approvals, double-checked documents linking purchase orders to invoices and shipping documents.

Fraud and Corruption

It can happen if the company does not have complete commercial information and document cross-checking is not made.

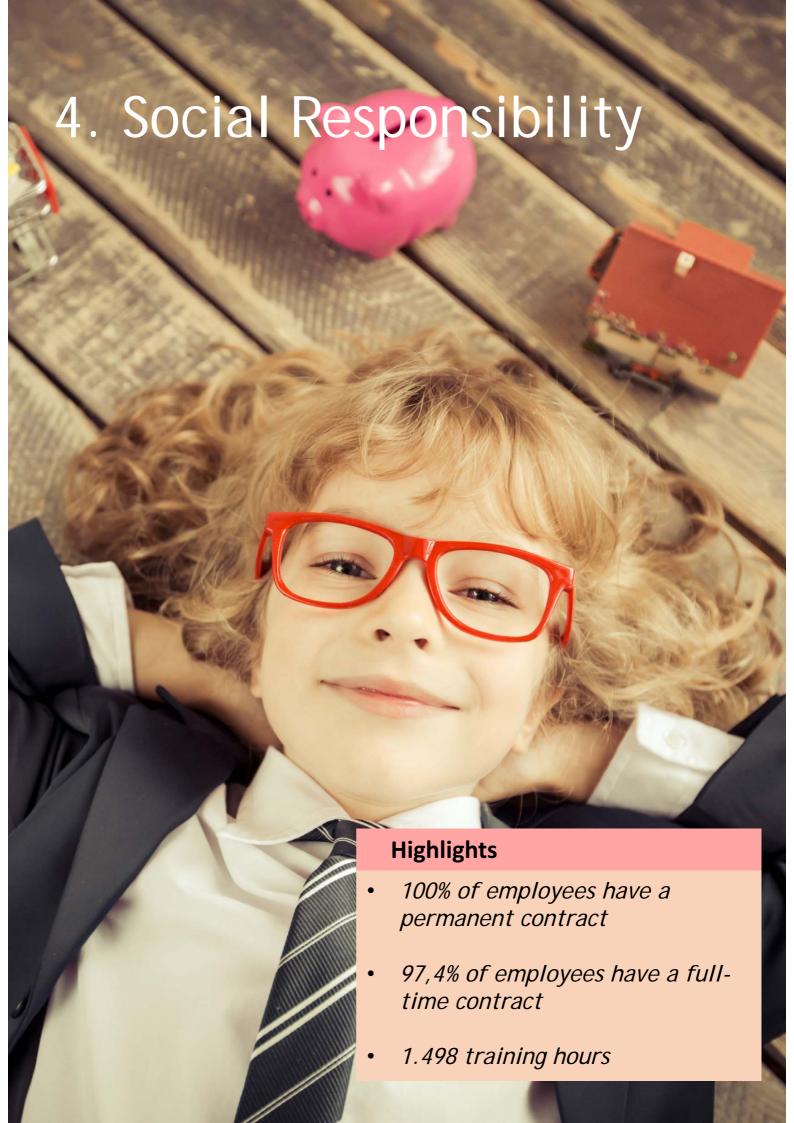
Different suppliers quotes

The company asks for several quotations before deciding which is the best supplier.

Loss of important suppliers

It can happen if the company doesn't build a good relationship with important suppliers or does not have a formal contract. It can be a very big problem if the company has not second suppliers to rely on: in these cases, indeed, diversification plays a crucial role.

 $^{^{3}}$ Supplier evaluation considering environmental criteria means that the supplier has either the ISO 14001 certification or the Carbon Footprint.



4. Social Responsibility









Vetrerie Riunite encourages the professional development of its resources through multidisciplinary training courses. After Covid emergency, in 2022 the training plan has been resumed and further pushed in 2023 by developing a training plan for all employees including technical training as well as cross-cutting training.

The assessment of each resource's development in terms of compensation is conducted annually during the budget process where, in agreement with the area manager, career advancement plans for the following year are discussed and, when conditions allow it, approved.

Moreover, the personnel budget is checked regularly with the Financial Department, in order to understand possible variances. For certain resources, referred to as "strategic", the professional growth plans are biennial/triennial.

A consolidated text with all the company rules addressed to employees has been developed. Additionally, some specific procedures, mentioned also in the Organisation Model (O.M.) 231, are present concerning hiring process, expense claims, gifts and company car usage.

The Organisation Model 231 has been implemented by Vetrerie Riunite since May 2018. As part of the O.M., the Code of Ethics was issued as well as the Whistleblowing procedure. Both these documents are published on the company's website. At the end of 2021 Vetrerie Riunite started the review of the O.M. in order to comply with the last update of the law and its revision was officially implemented in March 2022. In detail, the Organisation Model 231 (part B) describes those risks related to human resources, the risk assessment process and the precautionary measures taken.

During the reporting period complaints regarding management were not recorded. Management procedures require that any problem relating to the employment relationship is reported to the HR office (payroll inconsistencies), to the union or to the supervisors (working environment and safety) or directly to the Group HR Director. Complaints can be sent, also in anonymous way, to Organismo di Vigilanza, through a dedicated e-mail address.

The body dedicated to managing corruption cases, if any, is the Organismo di Vigilanza made by 2 external consultants and the Group HR Director.

In 2023, Organismo di Vigilanza attended 4 meetings/audits to check the processes' compliance.

The HR department has set specific *targets*:

- Organization: Vetrerie Riunite has the goal to align the organisation to the new market challenges; in order to achieve this target the organization review started in 2022 made a further step in 2023. The outcome of this process resultes in the identification of new positions and competencies needed by the market, in addition an updated recruiting plan was set in place.
- Absentesim decreased by 2,3%
- Turnover decreased by 2,33%

4.1. Staff composition

Vetrerie Riunite's human resources in 2023 total 302 people, of whom 28 are women and 274 are men. 100% of employees have a permanent contract. Moreover, the company relies on 68 temporary workers with an outsourcing contract, also called "contratto di somministrazione" in Italy.

Total number of employees by		2021			2022		2023			
employment contract and by gender ⁴	Women	Men	Total	Women	Men	Total	Women	Men	Total	
Permanent	35	292	327	32	280	312	28	274	302	
Fixed-term	0	0	0	0	1	1	0	0	0	
Total	35	292	327	32	281	313	28	274	302	

Total number of employees by		2021			2022		2023			
employment type and by gender	Women	Men	Total	Women	Men	Total	Women	Men	Total	
Full-time	27	291	318	25	280	305	21	273	294	
Part-time	8	1	9	7	1	8	7	1	8	
Total	35	292	327	32	281	313	28	274	302	

Total number of non-employees by	20	21	202	22	2023	
employment contract and by gender	Women	Men	Women	Men	Women	Men
Temporary (outsourcing contracts)	1	82	1	56	1	67
Total non-employees	83		57	7	68	

All of Vetrerie Riunite's employees and non-employees come from the Veneto region, where the company is located. 97% of employees have a full-time contract, therefore, Vetrerie Riunite contributes positively to the employment levels, also ensuring job stability. Furthermore, all employees are covered by a national collective labour agreement.

Vetrerie Riunite counts 5 executives and 6 middle managers among its employees. All of Vetrerie Riunite's executives, come from the Veneto region and were therefore recruited from the local community.

Most of the employees are represented by the professional figure of blue collar, equal to 80%, while 17% are represented by white collar workers. The majority of blue collars are men (235), which explains why 90% of Vetrerie Riunite's employees are male. Among white collars, however, the distribution of men and women is more balanced, comprising 21 women and 35 men.

Total number of	2021				2022		2023			
employees by category and gender	Women	Men	Total	Women	Men	Total	Women	Men	Total	
Executives	1	3	4	1	2	3	1	4	5	
Middle Managers	0	9	9	0	7	7	0	6	6	
White collars	22	33	55	22	32	54	21	35	56	
Blue collars	12	247	259	9	240	249	6	229	235	
Total	35	292	327	32	281	313	28	274	302	

⁴ For FY 2022, a new methodology has been taken into account to calculate all human resources data, in which outsourcing contracts are not included among employees but are considered to be not employees. In light of the new methodology, data for FY 2020 and 2021 were also recalculated for the principle of consistency required by the GRI.

In 2023, the majority of employees were between 30 and 50 years old (53%), while the remaining 10% and 37% are under 30 and over 50 years old, respectively. In addition, the company employs 14 people belonging to minority or vulnerable groups.

Total	2021					20	22		2023			
number of employees by category and age group Fxecutives	<30 years old	30-50 years old	>50 year s old	Total	<30 years old	30-50 years old	>50 years old	Total	<30 years old	30-50 years old	>50 years old	Total
Executives	0	1	3	4	0	1	2	3	0	1	4	5
Middle Managers	0	4	5	9	0	3	4	7	0	2	4	6
White collars	1	31	23	55	2	29	23	54	0	33	23	56
Blue collars	49	130	80	259	49	124	76	249	30	125	80	235
Total	50	166	111	327	51	157	105	313	30	161	111	302

In 2023, the rate of new employee hire equals 6,95%, while the turnover rate is 10,9%.

		2023											
Total number of new		W	omen										
employee hires and turnover	< 30 years old	30-50 years old	> 50 years old	Total Women	< 30 years old	30-50 years old	> 50 years old	Total Men	Tot				
Number of employees	0	15	13	28	30	146	98	274	302				
Number of new hires	0	1	0	1	1	10	9	20	21				
Number of employees turnover	0	1	4	5	4	14	9	27	32				
Rate of new employee hire	0%	7 %	0%	4%	3%	7%	9%	7 %	7%				
Turnover rate	0%	7%	31%	18%	13%	10%	9 %	10%	11%				

Total number					2022				
of new		Wo	men			M	en		
hires and	< 30 years old	30-50 years old	> 50 years old	Total Women	< 30 years old	30-50 years old	> 50 years old	Total Men	Tot
Number of employees	2	16	14	32	49	141	91	281	313
Number of new hires	0	2	0	2	11	11	2	24	26
Number of employees turnover	1	1	2	4	7	14	15	36	40
Rate of new employee hire	0%	13%	0%	6%	22%	8%	2%	9%	8%
Turnover rate	50%	6%	14%	13%	14%	10%	16%	13%	13%

		2021										
Total number of new		W	omen									
employee hires and turnover	< 30 years old	30-50 years old	> 50 years old	Total Women	< 30 years old	30-50 years old	> 50 years old	Total Men	Tot			
Number of employees	2	18	15	35	34	151	107	292	327			
Number of new hires	2	3	1	6	18	32	4	54	208			
Number of employees turnover	1	3	4	8	4	15	5	24	166			
Rate of new employee hire	100%	17%	7 %	17%	53%	21%	4%	18%	18%			
Turnover rate	50%	17%	27%	23%	12%	10%	5%	8%	10%			

Some benefits are provided to full-time employees such as fuel and grocery vouchers, or two extra days of parental leave, in addition to the period that is guaranteed by Italian Law. Some employees with strategic roles are eligible to obtain stock ownership.

Vetrerie Riunite has a canteen available for all collaborators and break areas available with hot drinks, snacks and water columns. To promote environmentally friendly practices, the company has gifted all employees reusable water bottles, aiming to reduce the use of plastic bottles. The company features an outdoor garden with benches where employees can take breaks throughout the day, providing a relaxing environment. Vetrerie Riunite also offers parking spaces for employees' vehicles, ensuring convenient and secure access to the workplace.

In 2023, among Vetrerie Riunite's employees 11 men and 1 woman took parental leave; both the rate of return to work and the rate of retention are equal to 100% for men, while the woman did not return to work after parental leave.

Furthermore, during 2023, Vetrerie Riunite did not have any kind of discrimination incident.

Vetrerie Riunite believes its people are its greatest asset and is committed to fostering a supportive and engaging work environment. Employees are encouraged to express their ideas for improvement through suggestion boxes and whiteboards available in various departments, promoting continuous feedback and innovation. The Human Resources Manager is always available to listen and engage with employees regarding both professional and personal concerns, ensuring a supportive environment. Additionally, the company has improved internal communication by using bulletin boards and monitors to share news and updates with all employees, ensuring everyone is informed and engaged.

Throughout the year, social events are organized such as the Christmas party to foster a positive company atmosphere and strengthen the sense of belonging among employees. Employees nearing retirement are celebrated and recognized for their contributions, reinforcing the company's appreciation for their dedication. During Christmas and Easter, Vetrerie Riunite distributes gifts to acknowledge and value each person's commitment to the company and at Christmas, it holds an office lottery featuring items from the holiday baskets received from suppliers, adding a festive and fun element to the season.

Remuneration

As stated in the company's statute, the remuneration of the Board of Directors is determined by the shareholder's meeting.

The ratio between the annual salary of the highest-paid employee and the median salary of all the other employees equals to 5.72.

On the contrary, the ratio of the percentage increase in the compensation for highest-paid individual to the median percentage increase of employees' annual compensation is equal to - 1.81.

In fact, during the reporting period, the salary of the highest-paid person was reduced while the median compensation of the other employees increased.

Vetrerie Riunite also adopts a Management By Objectives (MBO) scheme, covering some of its employees. This scheme provides that objectives are allocated based on two components: a first element is tied to the company's financial performance and the second one is linked to the attainment of individual role-specific objectives.

The financial component carries more weight for frontline staff compared to other employees and it is determined in order to be aligned with budget targets.

In addition, during the first quarter of the reporting year, managers and employees collaborate to establish individual objectives, typically in the range of 2 to 3 goals for each employee. These objectives are then formalized through an assignment letter and progress is monitored by means of periodic follow-up meetings.

In February of the following year, after the reporting year is concluded, a performance review meeting is convened to assess goal achievement and to share results.

4.2. Training and talents development

Vetrerie Riunite prioritizes personal and professional growth through comprehensive training programs conducted annually. To further this commitment, the company is developing a project focused on employee engagement. This project involves analyzing skill sets and conducting questionnaires to identify areas for process and workflow improvements across various company functions. Vetrerie Riunite actively implements these improvements through dedicated focus groups, ensuring practical application and tangible results.

Newly hired collaborators are offered a structured training and coaching program designed to facilitate the professional acquisition of their roles and responsibilities. This initiative ensures that new team members are well-equipped to contribute effectively from the outset.

Through these efforts, Vetrerie Riunite aims to foster a culture of continuous learning and development, empowering our employees to achieve their full potential while driving organizational excellence.

In 2023, a total of 1295 hours of training were provided among all employees, an increase of more than 90% compared to 2022. Among all the company's employee categories, blue collars received the largest share of training hours (1065.5 hours) together with white collars (209.5 hours). In fact, these groups constitute the two largest employee categories within Vetrerie Riunite.

The two tables below detail all training-related data, broken down by gender and employment category:

Training hours		2021			2022		2023			
Training hours	Women	Men	Total	Women	Men	Total	Women	Men	Total	
Executives	0	0	0	0	3	3	2	0	2	
Middle Managers	0	49	49	0	0	0	0	18	18	
White collars	40	192.5	232.5	25.5	70	95.5	22	187.5	209.5	
Blue collars	4	98	102	42	540.5	582.5	0	1065.5	1065.5	
Total training hours	44	339.5	383.5	67.5	613.5	681	24	1271	1295	

Average training hours	2021	2022	2023
Average hours of training for the entire labour force	1.17	2.18	4.29
Average hours of training per female employees	1.25	2.11	0.86
Average hours of training per male employees	1.16	2.18	4.64
Average hours of training per Executives	0.00	1.00	0.40
Average hours of training per Middle managers	5.44	0.00	3.00
Average hours of training per White collars	4.23	1.77	3.74

Average hours of training per Blue collars	0.39	2.34	4.53
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Specifically, the topics of the courses provided to employees during 2023 are Model 231 and Code of Ethics; Technical training; Managerial training; and Transversal training.

In addition, during the year 2023, 32% of the women and 42% of the men received regular performance and career development reviews, 9 and 116 people respectively. Thus, a total of 125 persons, corresponding to 41% of the employees, have been assessed in this respect. During this year the assessment process mainly involved white and blue collars.

Percentage		20	21			20	22		2023			
of employees receiving regular performance and career development reviews ⁵	Number of women who received review	%	Number of men who received review	%	Number of women who received review	%	Number of men who received review	%	Number of women who receive d review	%	Num ber of men who recei ved revie w	%
Executives	0	-	0	-	1	100 %	2	100 %	0	0%	0	0%
Middle Managers	0	-	2	22%	0	-	5	71%	0	-	1	17%
White collars	3	14%	14	42%	5	23%	9	28%	9	43%	20	57%
Blue collars	1	8%	58	23%	0	-	0	-	0	0%	95	41%
Total	4	11%	74	25%	6	19%	16	6%	9	32%	116	42%

4.3. Occupational health and safety

Vetrerie Riunite has adopted an occupational health and safety management system due both to legal requirements and a defined risk management system. All the requirements are present in d.lgs 81/2008, d.lgs 231/2001 and SGSL Uni Inail September 2001. The management system has no certification, but it is audited annually by the supervisory body. There aren't any worker, activity or workplace not covered from the system. The factory produces glass items for domestic appliances. There are workers and maintainers who operate in production departments, and employees in administration, commercial and technical departments. The Health and Safety system covers all the production, maintenance and clerical activities. The work programs for the following year are presented at the end of the current year to the management and report the budgets, training programs and consultancy planned for the following year. The internal resources dedicated to health and safety are the RSPP and the delegated employer. Also the CEO, the general manager and union representatives are involved in decisions relating to improvement programs. There is an internal procedure for recording accidents, near misses, and reports by operators. The procedure includes the study and analysis of the event with the aim of introducing solutions that reduce its repeatability to a minimum. A large number of initiatives and improvement programs are active, such as a detailed machine risk assessment to introduce any adjustments, or a packaging modification study to facilitate the packaging activity.

The processes used to identify any hazards at work are mainly internal Audits, external Audits (by supervisory body) and specific advice activities. The Organization guarantees the quality of these processes

⁵ As no woman belonged to the Executive category in 2020 and to the Middle Managers category in 2021, 2022 and 2023 it was not possible to compute a percentage to cover these cases.

by Auditor's certified skills, in compliance with current regulations. All non-conformities and opportunities for improvement are reported on specific reports which are the starting point for continuous improvement.

Employees can report any health and safety hazards through trade union representatives or directly to the health and safety department. Moreover, in case of danger to health and safety, employees can always contact their superior who will decide the ways and methods for evacuating the department. There are currently in force procedures and instructions for the safe evacuation of personnel.

A procedure (called 6.4/4-0/1) for analysing accidents at work, including root cause research, is currently in place. At the end of the analysis, this is discussed with the management to approve the proposed improvement solutions.

To contribute to the identification and elimination of hazards and the minimization of risks a competent physician was appointed. He regularly carries out periodic and pre-employment visits to company employees. The medical examination service is provided during working hours at the company clinic.

Employees can consult and actively participate in the development and implementation of the safety management system through the trade union representatives. Currently three people are appointed within the trade union representatives who perform the role of workers' safety managers. They meet with the management twice a year (According to the law, 1 periodic meeting is sufficient) and their task is to report any critical issues relating to health and safety. They are also consulted to discuss improvement proposals.

The company scrupulously adheres to the regulations in force relating to training on safety at work. Both the training required by law and specific internal training courses relating to new procedures, new machinery, etc. are carried out.

Type of training	2	021		2022	7	2023
Type of training	Hours	Participants	Hours	Participants	Hours	Participants
General training	2,624	164	1,360	85	2396	256
Specific training, of which:	70	14	555.5	59	1434	204
Forklifts	0	0	64	6	180	15
PEI (Persona Idonea: suitable person), PES (Persona Esperta: expert person), PAV (Persona Avvisata: forewarned person)	0	0	0	0	100	25
Electricity	0	0	0	0	138	27
Responsible	0	0	0	0	696	87
Firefighting	70	14	80	10	0	0
First aid	0	0	384	37	0	0
Escavator	0	0	10	1	0	0
Radioactivity	0	0	17.5	5	0	0
Leadership	0	0	0	0	320	50
Total	2,694	178	1915,5	144	3830	460

The General training refers to courses required by law in accordance with the State-Regions agreement, while others programmes are considered as specific training. In particular, "firefighting" is a course for fire emergency personnel and "First aid" course is important in case of injury or illness of employees.

There are no written policies relating to safety and health in business relationships with customers and suppliers. However, many strategic production choices (for example the speed of the machines) are constrained by the non-worsening of the safety and health conditions of the workplaces.

The organization has implemented an occupational health and safety management system based on recognized requirements and/or standards or guidelines; 99% of employees and 86% of workers who are not employees, but whose work and workplace is controlled by the organization, are covered by the health and safety management system.

All workers are informed by the trade union representatives regarding the health and safety improvements envisaged for their specific department and all the information reported was taken from internal official records used by the company for statistical purposes.

In 2023, Vetrerie Riunite recorded a total of 18 accidents, 16 among employees and 2 among non-employees. None of these injuries were fatal or classified as serious (high-consequences). Most of the injuries occurred during 2023 were linked with lifting loads, sharp glass or improper behaviour.

Work-related injuries for employees	2021	2022	2023
Number of high-consequence work-related injuries (excluding fatalities)	1	1	0
Rate of high-consequence work-related injuries (excluding fatalities)	2.01	2.03	0
Number of recordable work-related injuries	20	9	16
Rate of recordable work-related injuries	40.28	18.17	33.05
Number of hours worked	496,484	495,327	484,143

Near miss for employees	2021	2022	2023
Number of near miss	8	12	15

Work-related injuries for not - employees	2021	2022	2023
Number of high-consequence work-related injuries (excluding fatalities)	0	1	0
Rate of high-consequence work-related injuries (excluding fatalities)	-	9.31	0
Number of recordable work-related injuries	5	6	2
Rate of recordable work-related injuries	36.45	55.86	20.11
Number of hours worked	137,182	107,415	99,455

Near miss for not - employees	2021	2022	2023
Number of near miss	3	2	5

The total number of hours worked by all workers amounted to 583,598 making the *rate recordable work-related injuries* 30.84⁶.

It is noteworthy that Vetrerie Riunite's production activity takes place in an environment that is hostile to humans, where there are high-temperature furnaces and machinery that present risks, however it is positive that the number of serious accidents is almost zero.

In general, the most frequent types of injuries are: tripping or slipping, light burns, material in the eye, light crushing.

The main risks about the efficient management and enhancement of people are:

- failure to revise the classification in relation to the duties actually carried out;
- recognition of disproportionate remuneration in relation to the duties actually carried out.

The measures to mitigate the risks are the annual verification through the budget process; regarding the organisational model implemented by the Society, the main risks are the failure to apply the organisational model.

⁶ This value, following the GRI standard, in given by the number recordable workplace injuries divided by the total of hours worked, the result multiplied by 1 million.

All risks relating to the glass manufacturing business were determined by the risk assessment and reported in the risk assessment document. One of the risks that has generated the most serious consequences is the cut. The cut risk was initially determined by the risk assessment. As production changed, it was necessary to change the risk assessment and adopt new personal protective equipment to reduce the risk. Another risk that has caused rare but important consequences is the risk coming from production machines. Over the years, procedures have been adopted to reduce the risk of injury related to the use of production machines. Vetrerie Riunite is currently studying a glass control system that allows to eliminate the manual handling of loads and an automatic lubricant system for the production machines to reduce the risk of crushing and burns near the machines.

Episodes of burns could happen, for which new flame-resistant garments will be introduced.

All workers are informed by the trade union representatives regarding the health and safety improvements envisaged for their specific department and all the information reported was taken from internal official records used by the company for statistical purposes.

During the reporting period, through the year 2023 and at the beginning of 2024 the company start a project to reduce the mechanical risk of injury in production department. In 2023 the company conducted a safety leadership course for part of staff, to improve safety culture and to draw up a new safety vision for the future.

With regards to work-related ill health for all employees and workers who are not employees, the number of fatalities of work-related ill health and the number of cases of recordable work-related ill health result equal to zero in 2023 and in the previous two years reported.

The risks associated with occupational diseases were all determined by the risk assessment activity and reported in the risk assessment document. The risks that have caused the most serious problems in the past concern the manual handling of loads on which we are currently studying a system to reduce this risk, the noise for which the company has modified and improved the PPE in use and the microclimate for which there is this year a further technical improvement of the cooling system of the production departments.

In the reporting period, the company has updated the risk assessment for manual handling of loads and repetitive movements by identifying improvements to reduce associated risks.

The objective that Vetrerie Riunite sets for 2023 is the following:

• Continual reduction of injuries throughout 2023 by means of improving the behavioural performances of the operators through the training of supervisors and with an increase in technical factors to replace procedural factors.

4.4. Relationship with the local community

Vetrerie Riunite works to involve local, voluntary, NGOs and local institutions to achieve increasingly high-performance sustainability goals. Respect for the environment of the place where the production plant is located, enhancement of local economies, and support for projects in favor of the communities living in the production area are strategic elements of Vetrerie Riunite's action and policies.

Vetrerie Riunite has launched projects related to the environmental and health and safety aspects; in particular:

- Environmental projects:
 - \underline{a} . The project aims to establish the gap that exists between the concept of "formal" environmental respect intended as a set of authorizations and obligations required by current legislation and "substantial" environmental respect, that is the rules and behaviours that lead to an environmentally sustainable workplace.
 - b. The aim of the project is to improve the dust filtration system leaking out from furnaces.
- Health and safety projects:

- <u>a</u>. The purpose of the project is to establish the gap that exists between the concept of "formal" security understood as a set of authorizations and obligations required by current legislation and "substantial" security or the rules and behaviours that lead to an environment safe working.
- \underline{b} . The purpose of the project is to check the status of the company's electrical system to ensure that there are no malfunctions that could compromise safety.

In terms of associations, Vetrerie Riunite maintains a long-term relationship with Confindustria, CUOA, Associazione Industrie Beni di Consumo.

Vetrerie Riunite's commitment to community engagement is reflected in various initiatives. Participating in Job Orienta events held in Verona, Vetrerie Riunite actively engages with students from local schools, providing insights into potential career paths within the organization and it participates in workshops organized within local schools, aiming to inspire and attract new talent to the organization. Moreover, through close collaboration with educational institutions in the area, the company offers internship opportunities and work-study projects, welcoming young students into the workplace and providing valuable learning experiences.

In partnership with the Insieme VREST Association, Vetrerie Riunite has donated a substantial quantity of glass products. The association sells these items, utilizing the proceeds to fund various social projects. Additionally, Vetrerie Riunite retrieves scrap glass from the association to recycle it within its production processes, furthering its commitment to sustainability.

Monteverde Onlus

Vetrerie Riunite has been collaborating for several years with the Monteverde Onlus Cooperative, which provides assistance to people with disabilities throughout the East Veronese area and beyond, through various activities, such as rehabilitation and craft workshops with the creation of favours, handmade paper and various objects (Fucina della Solidarietà), day centres and services to minors and families.

In 2016, Vetrerie Riunite donated a cycle ergometer to enable people with total absence or partial ability to mobilise their lower limbs to exercise every day.

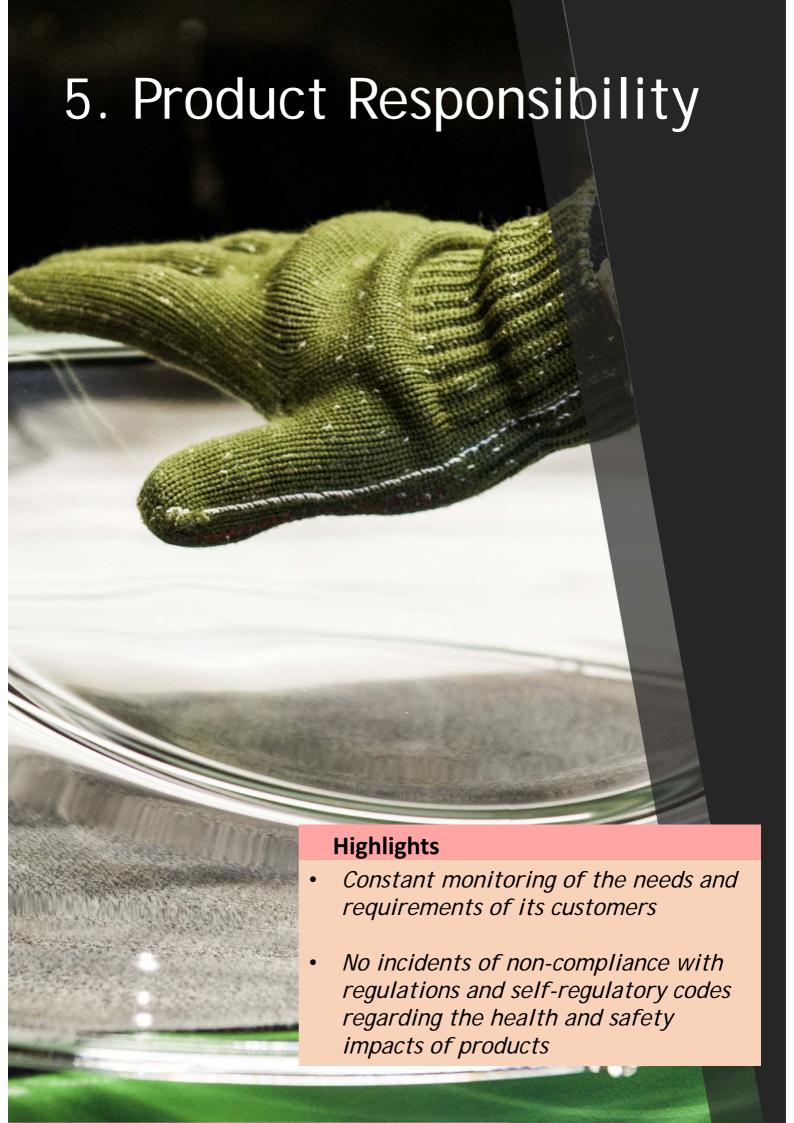
In 2017 it was possible to purchase, also thanks to a donation from Vetrerie Riunite, a minibus equipped to transport people with disabilities and to support workshops to produce solidarity gifts.

In 2018, the "Anch'io mi diverto" project for children with disabilities was supported as well as the workshops to produce solidarity gifts.

In the last few years, the production of solidarity gifts to be given to staff and employees at Christmas has always continued, except for 2020, due to the COVID-19 pandemic and lockdown, which made the management of the activity more complex.

This continuous collaboration is very important for Vetrerie Riunite to involve the local community in social activities and promote the integration of fragile people into society.

We are convinced that inclusive territories are also territories in which companies are able to stay, interact, produce and create value more effectively, Vetrerie Riunite plays its part with great enthusiasm and involvement by supporting Monteverde and its activities.



5. Product responsibility



5.1. Product quality and made in Italy

Vetrerie Riunite collaborates with a list of major customers, such as LG, Arcelik, Candy, Bosh, Whirlpool, Miele, Electrolux and others. They represent the historical clients of the company; therefore, Vetrerie Riunite has a long-standing customer relationship.

The relationship with customers is always managed directly with the respective customer purchasing offices, in general communicating directly with the head offices but, where necessary, also with the national plants. In particular situations, Vetrerie Riunite relies to agents because, thanks to their knowledge of the customer, mastery of the language and local customs, they can facilitate relationships.

Between the principles of Vetrerie Riunite is the respect of the timetable of supplying, also when the demand far exceeds the offer; the home glass business was sold in January 2021, in order to focus more on the porthole business. This has allowed Vetrerire Riunite to carry out a more pointed bargaining with the customers.

The Vetrerie Riunite sales office is organized in:

- Customer relations (external relations) office which interfaces customers with the company, fixes
 sales prices, defines supply contracts, agrees on annual volumes and payment methods and in
 general on all generic issues relating to customer service. This office consists of area managers or
 key accounts (two at this time).
- Order management office that manages the logistics related to supplies and therefore:
 - o receives and manages orders by entering them into the IT system
 - o interfaces with production to define delivery times and volumes
 - o coordinates shipments by interfacing with shippers
 - o manages external warehouses.

This office is managed by a manager assisted by 4 assistants.

- Sales office collaborates directly with the company's R&D in the part that sees the process of technically defining new products.
- Sales office is directly involved also in defining the quality standard with the customers in direct contact with the quality department.

The sales office also has the task of formulating business plans, annual sales budgets, and perform market studies in order to provide the strategic direction of the company with the appropriate tools to plan investments, to organize the production and, in general, to predict the market trends.

Vetrerie Riunite has performed specific initiatives for its customers, namely:

- 1. Its trade policy is not tied to particular countries or markets since almost all customers are multinational enterprises that have their own plants in different continents or areas. Thanks to the acquisition of the majority share (70%) of Minghui, a Chinese company, Vetrerie Riunite is now able to split the market in two and offer to multinational customers the possibility to be served from two production plants located in the East and in the West, improving the level of service by offering a better logistic but also a redundancy program in case of trouble in one of the plants.
- 2. Commercially, as a supplier of components, the company follows the trends that its customers indicate or ask to follow. At the moment, the initiatives that are being asked of it and that are therefore being followed are:
 - a. to study of components that meet the new safety regulations and withstand shocks up to 6.8 Joules, as better explained in the R&D section;

- b. to supply recyclable components;
- c. to supply components that meet the repairability criteria.

2023 was a year of stability rather than growth. The market, which had already been in decline in 2022, remained stagnant as external factors showed no signs of improvement. Ongoing conflicts and trade disputes prevented a full return to pre-Covid market conditions. The anticipated market recovery did not materialize, and experts now predict a rebound in the second half of 2024.

The prices of raw materials and energy in 2023 remained volatile, necessitating frequent price adjustments. Our company successfully negotiated these adjustments with customers, passing on the increased costs along the supply chain.

Market fluctuations were also influenced by our customers' tendency to shift production to more cost-effective or advantageous locations. This led to varying order volumes from different regions, driven by factors such as changes in tariffs and decreased transportation costs. For example, there has been a notable trend of relocating production back to Asia from the USA and Europe, due to significantly lower transportation costs and reduced tariffs.

Every corporate function underwent stress tests, due to necessity to keep stakeholders continuously informed about the company, its capacity to recover raw materials and energy, and the opportunities to adapt supply chain policies.

During the reporting period, Vetrerie Riunite did not report any incidents of non-compliance with regulations and self-regulatory codes regarding the health and safety impacts of products.

Vetrerie Riunite has not had any incidents of non-compliance concerning marketing communications.

Vetrerie Riunite also did not file any legal actions for anti-competitive behaviour, antitrust and monopolistic practices.

5.2. Relevance of circular economy in terms of recycling and reuse of glass

Vetrerie Riunite has always taken care of the environment: 100% of the internal wasted glass is directly recycled in production. Vetrerie Riunite produces only high-quality Soda-lime glass comparable to borosilicate glass (i.e. Pyrex).

While Borosilicate glass, is a special waste, soda-lime glass can be easily recycled in the bins for glass disposal and eventually be used for production of bottles.

For the packaging, the cardboard used is 79% recycled, and the paper sheet placed between the portholes is made of recycled paper.

5.3. Customer satisfaction

Vetrerie Riunite has managed to develop a constant monitoring of the needs and requirements of its customers by working with them in a "just-in-time" perspective. Through co-design activities, Vetrerie Riunite is now able to proactively contribute to the product development phase. The projects are analysed in order to achieve maximum optimization, both from a functional and cost point of view. Being by the side of customers allows the organization to create highly complex and technological items. This has allowed the establishment of lasting and solid collaborations, based on the professionalism of the services offered to its partners.

Vetrerie Riunite participates in its customers' supplier evaluation programs, which regularly provide numerical and qualitative assessments of Vetrerie Riunite's service and quality levels.

Vetrerie Riunite S.p.A. is consistently committed to reducing its environmental impact by collaborating with clients on eco-sustainable solutions, identifying environmentally conscious suppliers, and engaging employees in concrete and virtuous actions within the company. The company undergoes sustainability ESG

audits conducted by major corporate clients and is accredited on various client supply chain portals. Starting this year, the Quality Office has also made itself available for client audits specifically related to ESG standards.

In 2023 Vetrerie Riunite did not report any compliance incidents with regulations and voluntary codes resulting in a fine or a warning.

5.4. Customer privacy and data protection

During the reporting period, Vetrerie Riunite did not received substantiated complaints concerning breaches of customer privacy from outside parties or regulatory bodies. Moreover, the company did not report any leak, theft or loss of customer data.





- Packaging Policy
- Environmental policy
- ISO 50001 ongoing
- Reduction 50% in water consumption by 2025
- Reduction 50% in GHG emission by 2030

6. Environmental responsibility





As stated in the Environmental and Quality Policy, Vetrerie Riunite is aware of the impacts that its own activity has on the environment and the resulting responsibilities. For this reason, it undertakes to manage production processes in a sustainable and responsible way, in compliance with the law, improving its performance and involving its staff, both company employees and the staff of external companies that operate in Vetrerie Riunite, in specific training and awareness initiatives. To achieve these commitments, the company has adopted an Environmental Management System, which was recognised the ISO 14001 certification on the 6th of December 2022. This system integrates the company's Quality, Safety and Environmental System and proposes a continuous improvement of its environmental performance affecting the whole life cycle of the products; indeed, procedures and instructions are undertaken in order to control those activities associated with significant environmental aspects. In 2024, Vetrerie Riunite will complete the procedure to obtain the ISO 50001 certification, which is for organizations committed to addressing their impact, conserving resources and improving the bottom line through efficient energy management.

In this context, the Environment Function acts as a reference point, overseeing and coordinating all forms of reporting related to management of environmental aspects. The company values are therefore reflected in actions aimed at ensuring the highest standards of environmental responsibility and compliance with environmental regulations. The key element of Vetrerie Riunite's activities is adhering to regulatory standards. As a "glass manufacturing plant with a melting capacity of over 20 tons per day" the company falls under the scope of the Integrated Environmental Authorization (A.I.A.), as stipulated in Legislative Decree 152/06. In accordance with A.I.A. requirements, Vetrerie Riunite is required to comply with a Monitoring and Control Plan that precisely outlines the parameters, analytical methods, and sampling points for the most significant environmental factors.

In compliance with the values that have always distinguished the company, Vetrerie Riunite favors solutions and innovations that involve reductions in energy and water consumption, as well as in the production of harmful emissions. In innovating the process, great attention is paid to production optimization and to mitigate the environmental impacts production implies. Over the years, this commitment has led the company to adopt some measures aimed at reducing the main environmental impacts, including:

- the installation of energy-saving ovens, which guarantee a direct reduction in methane and electricity consumption, therefore indirectly reducing the associated CO₂ emissions;
- the installation of special systems for water recycling;
- the recycling of all glass waste from production;
- the adoption of forming machines equipped with electronic movement mechanisms, which make them more precise and reduce consumption with respect to mechanical ones.

In 2023, with a view to reducing Vetrerie Riunite's environmental impact, some targets were set to be achieved by the end of the year. The target achieved during the year are:

- Reduction of energy consumption for the melting of 1 Kg of glass for furnaces;
- Conclusion of an agreement with a waste disposer with the aim of allocating 80 tons of landfill waste for recovery and recycling;

While the projecs which are still ongoing are:

- Reduction of water consumption by 30% by upgrading closed circuits;
- Reintroduction of abatement dust from exhaust systems back into furnaces as raw material, therefore turning dust emissions into a new input of the production process.

Moreover, Vetrerie Riunite is evaluating some future projects concerning the installation of photovoltaic system on the plant's roofs and the environmental improvement of the galvanizing room obtained by replacing the wet air filtration system and by installing a new air exchange system.

The progress of the objectives that the company planned to achieve during the last reporting year, with a view to reducing its environmental impact, is illustrated below:

Objectives	Results expected	Methods and resources used for achieving the objectives	State of progress
ISO 14001 environmental certification	Further improvement of the management system	System review activities with a consultancy and audit firm for certification by TUV Italia	ACHIEVED
Reduction of dust emissions	Improving dust emission containment	Installation of new dust suppression equipment	ACHIEVED
Unify packaging of the finished product	Reducing and optimising the consumption and use of packaging	Implementation of packaging production and distribution system in packaging lines	ACHIEVED
Reducing the use of compressed air	Electricity savings	Replacing the use of compressed air with ventilated air	IN PROGRESS
ISO 50001	Energy savings	Integrazione Sistema di gestione energia	IN PROGRESS

6.1. Management of materials

To make and package its products, Vetrerie Riunite starts from natural and synthetic materials that include:

- Raw materials, the basis of the composition of the batch;
- Packaging material, consisting of cardboard packaging.

100%
of the packaging
materials are
renewable

The control and selection of raw materials are crucial actions in ensuring the high quality of Vetrerie Riunite's products. The quality of glass, which originates from amorphous powders present in nature (quartz sand) and comes to life through fire, depends on how the components are selected and mixed.

Most of the materials, essential for manufacturing glass products, are commonly defined as "non-renewable", meaning that they do not regenerate within a short period of time. Given the company's commitment to reduce its environmental impacts, attention is paid to the management and reuse of scraps within the production process. Adhering to stringent quality standards in terms of transparency and brightness only white scrap is returned to the melting furnaces. In 2023, the share of white cullet in the total amount of raw materials used was 39.9%, while 100% of white cullet was reused within the production process.

Furthermore, in 2023, Vetrerie Riunite continued the project started in 2022 of a new packaging production and distribution system for its packaging lines that makes it possible to unify packaging of the finished products. Indeed, to optimise the use of packaging materials, the Group carried out a rationalization of the box models, reducing the number from approximately 30 existing models to just 3 or 4 for the new boxes. The project makes it possible to centralize the box forming process and distribute them with an automatic supply line to the production lines.

The project, that took place in 2022, makes it possible to reduce packaging. In particular, it allows to obtain substantial reductions in both pallets and cardboard boxes. The estimates provide also interesting reductions in the number of shipments due to the greater compaction of loads.

In addition, it must be noted that the firm relies only on renewable packaging materials.

The total weight of the materials used to produce and package the organization's primary products is reported below, divided by non-renewable materials and renewable materials:

Total materials used to produce and package the products offered	2021	2022	2023
Raw material (tons)			
Non-renewable material	82,894	71,773	65,665
Renewable material	35,852	31,714	43,580
Materials needed in the production process (t			
Non-renewable material	73	62	61
Materials needed in the production process (l			
Non-renewable material	757	1,031	0
Packaging materials (tons)			
Renewable material	4,828	4,325	24,142

6.2. Use and management of water resources

Vetrerie Riunite's water withdrawal is mainly related to the industrial process and, to a marginal extent, to normal consumption related to employees' needs.

Water for civil use comes from the aqueduct, while the water needed for the production process comes from a dedicated well. Where possible, closed cooling circuits are used to cool down the water with evaporative towers. Since 2012, Vetrerie Riunite has been in possession of an Integrated Environmental Authorization (AIA), that was updated in 2022, and to obtain this authorization the water together with the air, earth and noise are subject to periodic checks carried out by Vetrerie Riunite itself, by the bodies delegated to control (ARPAV, Province of VR, Municipality of Colognola ai Colli) and by the audits of the customers themselves. Since 2019, the company has also been a member of the CDP (Carbon Disclosure Project), an independent body that provides companies and countries with a system to measure, manage and share information on climate change and the security of water withdrawal impacts.

Vetrerie Riunite's risk assessment covers the facility's direct operations, but it does not contain a specific assessment of the water risk of the supply chain. Water risks, assessed with reference to various risk factors that can create substantial changes in the business, are the following:

- floods and natural disasters with consequent damage to production plants;
- lack of water availability resulting in the impossibility of continuing the production activities.

These risks have a direct impact on the ability to produce glass. The impact of the above risks can cause material changes in the business, operations and revenues of the company. The impact is directly proportional to the days of production stop (each day is equivalent to a reduction in revenues of 0.3%). Other regulatory risks are considered negligible as they should not cause material change in our business.

The water discharges have as their sole destination the public sewage managed by the AcqueVeronesi company. There are 4 discharges:

- 2 discharges of water assimilated to domestic use (bathrooms, changing rooms, showers, etc.);
- 1 discharge of treated water in a chemical-physical purification plant suitable for the treatment of water from galvanic plants;
- 1 discharge of rainwater and industrial cooling water.

As a result of their use in cooling operations, the wastewater deriving from production activities contains traces of lubricating oils so that there are de-oiling and sediment separator systems. The discharges of the water coming from the purifier and those coming from the cooling water are subjected to periodic analyses provided for the AIA self-control protocols and by controls by external bodies. The standards are defined in the Integrated Environmental Authorisation control protocol.

Water resources

Water is an indispensable natural resource in the glass production process, used mainly for the cooling of products and plants. To limit withdrawals, the Group favors closed industrial circuits and, when this is not possible, the waters are carefully treated before being reintroduced into the environment. Vetrerie Riunite is committed to a sustainable and compatible use of water, resorting as much as possible to recycling and recovery actions and the use of adequate wastewater treatment and disposal systems. In addition, with a view to prevention, the company carries out frequent monitoring of its own water discharges at established intervals.

Water drains

Water discharges have a single destination: discharges into the Municipal Public Sewer. Following their use in cooling operations, the wastewater deriving from production activities contains traces of lubricating oils, these waste waters are previously treated by a chemical-physical purification plant followed by a passage on sand filters.

Water withdrawals

Water withdrawal is mainly connected to industrial activities and, to a lesser extent, to a series of support actions, such as the canteen and civil utilities. The water withdrawn from the aqueduct is used exclusively for civilian uses, while the water from wells is used for industrial purposes. The latter primarily serves the purpose of cooling glass and thermally stressed machinery, as well as cleaning molds and mechanical components. Whenever feasible, water recovery systems are employed, such as a closed-circuit cooling system, utilizing evaporative towers to cool the water and reducing the amount of water withdrawn from the well.

In 2023, the water withdrawal by the organization is equal to 594 megaliters.

Water withdrawal (in megaliters):	2021	2022	2023
water withdrawat (iii illegaliters).	All areas	All areas	All areas
Underground water ⁷	593	557 ⁸	587
Third-party water - water suppliers	1	1	7
Total	594	558	594

6.3. Energy efficiency

Glass manufacturing is by its very nature an energy-intensive process, mainly due to the very high temperatures with which the vitrifiable mixture is melted inside the ovens constantly in operation, to the production of compressed air and to the annealing and tempering operations. For this reason, over the years, all possible efforts have been made to make industrial plants technologically advanced and to optimize the management of existing plants in order to reduce their energy consumption. Pursuant to Law 10/91, Vetrerie Riunite has appointed an Energy Manager, who guarantees maximum attention to the topic through a precise series of actions such as analysis, monitoring and optimization of energy consumption. Furthermore, each year an energy audit is carried out with the construction of the Annual Energy Budget with the aim of analysing the main sources of energy consumption and identifying potential actions to improve their use. The main sources used are natural gas and electricity. The company also uses diesel for forklifts and company cars and GPL for its productive processes.

⁷ The 99% of water withdrawal is from the two wells. Water is discarded after being used in the productive process as refrigerator. The quantity of water used for sanitary purposes is minimal: for the reporting period this share is equal to 0.5 megaliters and it is withdrawn from the local aqueduct. Wells and aqueduct are located in the province of Verona which is not considered an area subjected to water stress (the ratio of total water demand to available renewable surface and groundwater supplies ranges between 20-10%, therefore the water stress level is considered low-medium). Source: Aqueduct Water Risk Atlas (wri.org)).

⁸ Water is drawn from 2 water supply wells. The quantity of water is certified by the reading of fiscal meters positioned at each well.

The main energy consumptions for Vetrerie Riunite are reported. It is important to notice that the company does not self-produce electric energy, although the board is evaluating the possibility to develop such solutions. Data in the following tables are gathered by invoices and measurement reports.

In 2023, the consumption of electricity is equal to 240,420 Gigajoule, 3% more than in 2022. The total consumption of natural gas is equal to 22,488,863 Smc, while the total other fuel consumption from non-renewable sources is equal to 176,100 litres; in 2023, in total 819,026 Gigajoule of fuel were consumed, with a 0,3% increase with respect to 2022.

However, it must be noted that Vetrerie Riunite is increasing its reliance on electricity since the percentage of purchased electricity to the total amount of energy consumed, which in 2023 equals 22.69%, grew compared to 2022 and 2021 (when it was equal respectively to 22.15% and 21.65%).

Fuel consumption within the organization from non-renewable sources	Use	2021	2022	2023
Natural Gas (smc)	Heating	25,458,519	22,608,774	22,488,863
GPL (litres)	Productive process	201,830	170,165	140,140
Diesel (litres)	Productive process	5,475	4,123	5,960
Diesel (litres)	Company vehicles	30,000	30,000	30,000
Total Non- Renewable Sources (smc)		25,458,519	22,608,774	22,488,863
Total Non- Renewable Sources (litres)		237,350	204,288	176,100

Fuel consumption within the organization from non-renewable sources in GJ	Use	2021 (GJoule)	2022 (GJoule)	2023 (GJoule)
Natural Gas	Heating	912,431	811,312	814,326
GPL	Productive process	4,912	4,141	3,420
Diesel	Productive process	199	148	212
Diesel	Company vehicles	1,084	1,082	1,068
Total GJ		918,626	816,683	819,026

Consumption of electricity	2021 (kwh)	2022 (kwh)	2023 (kwh)	2021 (GJoule)	2022 (GJoule)	2023 (GJoule)
Electricity purchased from non-renewable resources ⁹	70,494,393	64,532,825	66,783,391	253,780	232,318	240,420
Total electricity purchased and consumed	70,494,393	64,532,825	66,783,391	253,780	232,318	240.420,21

 $^{^{9}}$ In 2022, 37% of the energy consumed was certified as renewable by the GSE to the supplier. The renewable energy data for 2023 is still pending certification.

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The amount of energy savings of ongoing projects in 2023, resulted in 3046 toe¹⁰ of natural gas and electricity savings. The basis for calculating the variations in energy consumptions is made by referring to the calendar years 2021 and 2022. The action in place for the reduction of energy consumptions are:

- Refurbishment of Oven 4 by replacing the old Unit Melter type oven with an End Port type oven with an increase in the max extracted from 100 ton/day to 175 ton/day. In the same way as what was achieved in 2017 on the Oven 2, the investment was also made with a view to energy saving: on the F2 in 2017 a saving of 22% was certified in the year 2018 on 2016 (52.459 Gjoules) while on the F4 it is necessary to compare the year 2018 with 2020 which in the Covid period is not very significant (provides a -13% equal to -26.618 Gjoule) (FY 2019);
- Replacement of all external lighting with LED lamps. The amount of energy saved per year is around 43.000 Kwh/year corresponding to 155 Gjoules (FY 2019);
- It was carried out a study for the installation on the roofs of photovoltaic panels for self-production of electricity (FY 2020).

6.4. Emissions reduction

The glass industry faces a significant environmental challenge related to emissions released into the air. This issue arises from the necessity of employing melting furnaces and other combustion processes in the glass production, which result in the generation of both greenhouse gas emissions (GHG) and other harmful pollutants into the atmosphere. The company continues, as in previous years, to participate to the CDP (Carbon Disclosure Project) questionnaires. The CDP is an independent body that provides businesses and nations with a framework for quantifying, controlling, and exchanging data concerning climate change. Submitting data to the CDP not only helps Vetrerie Riunite adhere to legislative regulations but also enables them to take an additional step. Indeed, by recognizing and addressing the most relevant environmental risks affecting its business, the company can discover new opportunities for managing these risks, for instance by continually seeking the most advanced technological solutions available.

The GHG emissions for Vetrerie Riunite during the years 2021-2022-2023 are reported in the tables below.

GHG EMISSIONS SCOPE 1 ¹¹	2021	2022	2023
Total combustion emission	61,842 ton CO₂ eq.	45,295 ton CO₂ eq.	45,604 ton CO2 eq.
Natural gas and Diesel for productive process ¹²	61,447 ton CO₂ eq.	44,949 ton CO₂ eq.	45,311 ton CO₂ eq.
GPL	314.27 ton CO₂ eq.	264.96 ton CO₂ eq.	218.21 ton CO₂ eq.
Diesel for company vehicles	81 ton CO_2 eq.	81 ton CO₂ eq.	75 ton CO₂ eq.
Total process emissions ¹³	0 ton CO₂ eq.	10,243 ton CO₂ eq.	9,589 ton CO₂ eq.
Total emission Scope 1	61,842 ton CO₂ eq.	55,538 ton CO ₂ eq.	55,193 ton CO₂ eq.

In 2023, Vetrerie Riunite experienced an additional reduction in its Scope 1 emissions with respect to 2022, after the significant one experienced from 2021 and 2022. In fact, during the last fiscal year the Scope 1 emissions of the company declined by 0.6%. Besides those emissions mainly derived from the consume of natural gas, which is used in productive processes and from the use of company cars.

 $^{^{10}}$ Toe refers to ton of oil equivalent, which represents the quantity of energy contained in a ton of crude oil, that is $^{41.868}$ G.L.

 $^{^{11}}$ Source: Comunicazione delle emissioni annuali per impianti stazionari (reference year 2021, 2022, 2023). The total ton CO_2 eq is certified by Bureau Veritas in order to comply with the ETS Directive. Data referring to FY 2021 and 2022 were updated according a new methodology in order to respect the principle of comparability.

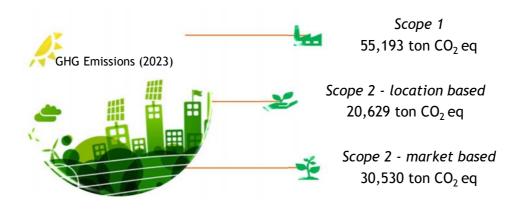
¹² In 2023 Diesel for productive process is 3.2 ton CO₂ eq.

¹³ Total process emission include emission from Na2CO3 (soda); CaCO3 (calcium carbonate); K2CO3 (potassium carbonate); Other carbonates (Graphite); CaCO3+MgCO3 (Dolomite).

In 2023, the total GHG emissions (scope 1 and scope 2) for Vetrerie Riunite were 55,224 tCO₂e, using a market-based method, or 55,214 tCO₂e by applying the location-based approach.

	EMISSIONS SCOPE 2 - 2021		Total GHG emissions (Ton CO ₂ eq.) - Location Based	Total GHG emissions (Ton CO ₂ eq.) - Market Based
Electricity	Non-renewable	253,780	18,046	32,186

	EMISSIONS SCOPE 2 - 2022 ¹⁴		Total GHG emissions (Ton CO ₂ eq.) - Location Based	Total GHG emissions (Ton CO ₂ eq.) - Market Based
Electricity	Non-renewable	232,318	18,908	29,501
	NISSIONS E 2 - 2023 ¹⁵	Total GJ	Total GHG emissions (Ton CO ₂ eq.) - Location Based	Total GHG emissions (Ton CO ₂ eq.) - Market Based
Electricity	Non-renewable	240,420	20,629	30,530



6.5. Waste management

The company is committed to minimizing the production of waste and investing to find new methods to increase their recovery. For this reason, the volume of waste produced is precisely monitored in compliance with regulatory obligations and related storage requirements.

¹⁴ Source of factors: ISPRA (Location-Based approach) and European Residual Mixes "AIB" Agg. 01.06.2023. (Market-based

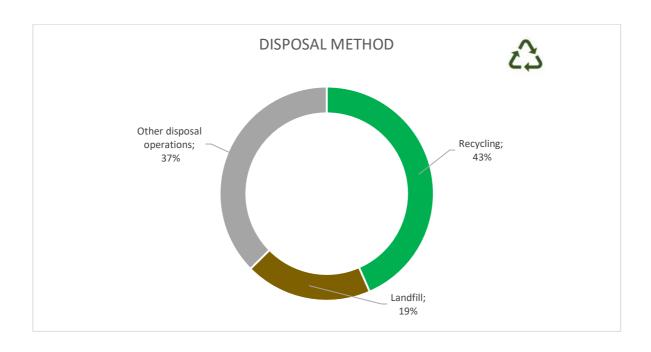
approach).

15 Source of factors: ISPRA 2023 (Location-Based approach) and European Residual Mixes "AIB" 2022 (agg 2023) (Marketbased approach).

Disposal Methods - 2021	Weight of hazardous waste (tons)	Weight of non-hazardous waste (tons)	Total	% total
Recycling	7.6	384.7	392.3	36%
Landfill	280.4	423.0	703.4	64%
TOTAL	288.0	807.7	1,095.7	100%

Disposal Methods - 2022	Weight of hazardous waste (tons)	Weight of non-hazardous waste (tons)	Total	% total
Recycling	6.5	401.4	407.9	33%
Landfill	405.2	76.9	482.1	40%
Other disposal operations	0	322.6	322.6	27%
TOTAL	411.7	800.9	1,212.6	100%

Disposal Methods - 2023	Weight of hazardous waste (tons)	Weight of non-hazardous waste (tons)	Total	% total
Recycling	5.39	431.19	436.58	43%
Landfill	195.17	0	195.17	19%
Other disposal operations	0	373.36	373.36	37%
TOTAL	200,56	804.55	1005,11	100%



	20	21	20	22	20	23
Types of waste	Weight of hazardous waste (tons)	Weight of non- hazardous waste (tons)	Weight of hazardous waste (tons)	Weight of non- hazardous waste (tons)	Weight of hazardous waste (tons)	Weight of non- hazardous waste (tons)
Plastics		16.7		16.8		22.23
Carton packaging		197.1		168.2		187
Metal		40.4		94.6		68.3
Used oil	7.6		6.5		5.39	
Contaminated fabrics and containers	11.2		4.2		5.73	
Oil filters	1.0		1.0			
Contaminated packaging	0.9		1.0		0.44	
waste generated by the purification process	267.3		399.0		189	
Glass		7.5				1.2
Wood		110.2		97.3		85.16
Sludge from water treatment				322.6		373.36
Other		435.9		101.4		67.3
TOTAL	288.0	807.8	411.7	800.9	200.56	804.55

From 2022 to 2023, there was a relevant decrease in the weight of hazardous waste, of more than 51%. In contrast, the weight of non-hazardous waste slightly increased. In total, the weight of waste produced in 2023 decreased compared to 2022, from 1212.6 tonnes to 1005.11, with a decrease of 17.1%. All waste is managed outside the site of Vetrerie Riunite, where it is recycled, landfilled, or treated with other disposal operations.

The total of 1005.11 tonnes of waste is subdivided in 804.55 tonnes of non-hazardous and 200.56 tonnes of hazardous waste. Of the non-hazardous waste, 53.6% was recycled and of the hazardous waste 2.7%. Among those sent for disposal are contaminated fabrics and containers, contaminated packaging, waste generated by the purification process and sludge from water treatment.

The disposal of the waste is defined by the organisation, with direct confirmation of the disposal by the contractor in charge, in Italy, it is the MUD procedure.

The waste produced essentially derives from the production process. With the aim of reducing the amount of waste, the company is committed to reusing "white" waste glass and reintroducing it into the production cycle as a raw material. The company is also registered with CO.NA.I - National Packaging Consortium. Waste management is regulated by specific procedures with the aim of:

- defining the guidelines for the subdivision, classification, temporary storage and disposal of waste in compliance with the laws, and regulations;
- identifying those responsible for the various stages of waste disposal (from production to final storage), including in the tasks the information to the authorities required by current legislation;
- specifying the procedures for managing the documentation.

In order to prevent waste generation and manage the impacts caused by the waste generated, Vetrerie Riunite has planned the following initiatives:

• a project to reduce the number of packages containing the finished product has been implemented in 2022; since this activity also impacts the end customer, a dialogue is being held to have all

- customers accept single-packaging. This project will reduce unused packaging to practically zero as it will be used for other customers;
- a new type of packaging has been implemented and patented under the name VR-BOX, while an LCA
 assessment is also being conducted to measure its environmental impact and increased
 sustainability;
- procurement policies have been defined from suppliers that follow waste prevention and management criteria;
- a project is being developed to reuse waste dust, including suction of the weighing room and purification of fumes coming out of the furnaces with an electro-filter.

The process adopted by Vetrerie Riunite for collecting and monitoring waste data consists of having the documentation managed by the logistics office. In this way, quantities, loading/unloading register, the return bill from the disposer and MUD documentation are centralised in the same office and the situation can be checked at any time.

7. Future Goals



7. Future goals





















Looking ahead, Vetrerie Riunite remains committed to sustainability, innovation, and social responsibility, positioning itself as a leader in sustainable business practices.

At the core of Vetrerie Riunite's strategic vision are ambitious sustainability targets, reflecting the company's dedication to mitigating climate change, reducing its environmental impact, and advancing social progress. Vetrerie Riunite is steadfast in its commitment to implementing a comprehensive Risk and Opportunity Reporting System, aligned with the Task Force on Climate-related Financial Disclosures (TCFD) framework. This system will enhance transparency and disclosure regarding climate-related risks and opportunities, enabling informed decision-making and sustainable growth.

Furthermore, Vetrerie Riunite is poised to set science-based greenhouse gas emission targets, charting a course towards a low-carbon future. The company aims to achieve zero emissions by 2050, aligning with global efforts to address climate change and preserve the planet for future generations. As part of this commitment, Vetrerie Riunite aspires to become a member of the Climate Group Initiative EP100, signaling its dedication to improving energy productivity and efficiency.

The key objectives Vetrerie Riunite aims to achieve in the coming years are highlighted in the following table.

Area	Targets
Actions for Carbon Reduction	 Electrification of furnaces: Transitioning to end-port/electric furnaces to reduce carbon emissions. Increase glass cullet usage: Implementing measures to reduce specific consumption and increase recycled content. Biomethane utilization: Incorporating biomethane with certificates of origin to achieve carbon neutrality. Hydrogen furnace adoption: Exploring the use of hydrogen blended with methane for furnace operations. CO2 compensation: Supporting reforestation and carbon offsetting initiatives. Carbon Capture and Storage: Exploring options for capturing and reusing carbon emissions downstream of chimneys.
Governance	 Appoint Sustainability Manager: Establishing a dedicated Sustainability Manager position to guide strategic decision-making and governance. Formalize Responsible Purchasing Policy: Implementing policies to ensure ethical and sustainable procurement practices. Develop Values Charter: Defining core values and principles to guide employee engagement and corporate culture. Obtain ISO Certifications: Pursuing ISO 50000 for Energy Management and ISO 14064 for Carbon Footprint to ensure compliance and accountability.
Environmental	 Life Cycle Assessments: Conducting comprehensive assessments of product life cycles to identify environmental impacts. Renewable Energy Adoption: Evaluating options for sourcing 100% renewable energy with guarantee certificates. Waste Reduction Projects: Implementing projects to reduce water usage, CO2 emissions, and waste generation in production processes.
People	 Gender Equality KPIs: Establishing key performance indicators and targets for gender equality as per customer requirements. Diversity and Inclusion Focus: Strengthening attention to diversity and inclusion in corporate communications and initiatives. Enhanced Communication: Implementing internal communication platforms and events to foster employee engagement and awareness of sustainability goals.

Supply Chain	 Supplier Engagement: Strengthening engagement with suppliers, conducting audits, and integrating sustainability criteria into supplier selection processes. Risk Analysis: Developing a risk management framework to address ESG-related risks in the supply chain. Supplier Code of Ethics: Sharing and enforcing Vetrerie Riunite's Code of Ethics with suppliers to ensure alignment with ethical standards.
Client	 Sustainability Communication: Enhancing communication of Vetrerie Riunite's sustainability commitments and initiatives to clients through various channels. Product Development: Evaluating product development strategies from an ESG perspective to meet evolving customer expectations.
Community	 Local Sponsorship and Collaboration: Exploring opportunities to support local initiatives, organizations, and projects with social value. Non-Profit Partnerships: Establishing partnerships with non-profit associations to develop projects that benefit the local community.

GRI Content Index

Statement of use	Vetrerie Riunite SpA has reported the information cited in this GRI content index for the period 1/01/2023 - 31/12/2023 in accordance with the GRI Standards
GRI 1 used	GRI 1: Foundation 2021
Material Topics	Listed in section 1.5

Standard DISCIOSURE LOCATION / NOTE REQUIREMENT REASON EXPLANATION	GRI	D:1	14: / N-4-		Omissions	;
2.2 Entities included in the organization's sustainability reporting 2.3 Reporting period, frequency and contact point 2.4 Restorteries for contact point 2.4 Restorteries follows and contend to the business relationships Chapter 1 2.7 Employees Chapter 4 2.8 Workers who are not employees Chapter 4 2.9 Governance structure and composition Chapter 2 2.10 Nomination and selection of the highest sovernance body in contact properties of the highest sovernance body in contact properties of the highest sovernance body in contact properties obody in settinghistic governance body in management of impacts 2.13 Role of the highest governance body in management of properties obody in settinghistic governance body in contact properties obody in settinghistic governance body in management of properties obody in settinghistic governance body in management of properties obody in settinghistic governance body in contact properties obody in settinghistic governance body in management of properties obody in settinghistic governance body in management of properties obody in settinghistic governance body of the highest governance bod	Standard	Disclosure	Location / Note	REQUIREMENT OMITTED	REASON	EXPLANATION
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GRI 1 used	GRI 1: Foundation 2021
Material Topics	Listed in section 1.5

GRI	B: 1			Omission	S
Standard	Disclosure	Location / Note	REQUIREMENT OMITTED	REASON	EXPLANATION
GRI 202 - Market Presence 2016	202-2 Proportion of senior management hired from the local community	Chapter 4			
GRI 204 - Procurement Practices 2016	204-1 Proportion of spending on local suppliers	Chapter 3			
GRI 205 - Anti- corruption 2016	205-2 Communication and training about anti-corruption policies and procedures	Chapter 2			
corruption 2010	205-3 Confirmed incidents of corruption and actions taken	Chapter 2			
GRI 206 - Anti- competitive Behavior 2016	206-1 Legal actions for anti- competitive behaviour, anti-trust, and monopoly practices	Chapter 2			
GRI 301 - Materials 2016	301-1 Materials used by weight or volume	Chapter 6			
GRI 302 - Energy	302-1 Energy consumption within the organization	Chapter 6			
2016	302-4 Reduction of energy consumption	Chapter 6			
GRI 303 - Water	303-1 Interactions with water as a shared resource	Chapter 6			
and Effluents 2018	303-2 Management of water discharge-related impacts	Chapter 6			
	303-3 Water withdrawal	Chapter 6			
GRI 305 -	305-1 Direct (Scope 1) GHG emissions	Chapter 6			
Emissions 2016	305-2 Energy indirect (Scope 2) GHG emissions	Chapter 6			
	306-2 Management of significant waste-related impacts	Chapter 6			
GRI 306 - Waste	306-3 Waste generated	Chapter 6			
2020	306-4 Waste diverted from disposal	Chapter 6			
	306-5 Waste directed to disposal	Chapter 6			
GRI 308 - Supplier environmental assessment 2016	308-1 New suppliers that were screened using environmental criteria	Chapter 3			
	401-1 New employee hires and employee turnover	Chapter 4			
GRI 401 - Employment 2016	401-2 Benefits provided to full- time employees that are not provided to temporary or part-time employees	Chapter 4			
	401-3 Parental leave	Chapter 4			
GRI 402 - Labor - Management relations 2016	402-1 Minimum notice periods regarding operational changes	Four weeks			
	403-1 Occupational health and safety management system	Chapter 4			
	403-2 Hazard identification, risk assessment, and incident investigation	Chapter 4			
	403-3 Occupational health services	Chapter 4			
	403-4 Worker participation, consultation, and communication	Chapter 4			
GRI 403 - Occupational	on occupational health and safety 403-5 Worker training on occupational health and safety	Chapter 4			
Health and	403-6 Promotion of worker health	Chapter 4	1		
Safety 2018	403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	Chapter 4			
	403-8 Workers covered by an occupational health and safety management system	Chapter 4			
	403-9 Work-related injuries	Chapter 4			
	403-10 Work-related ill health	Chapter 4			
	404-1 Average hours of training per	Chapter 4			
	year per employee		1		

Statement of use	Vetrerie Riunite SpA has reported the information cited in this GRI content index for the period 1/01/2023 - 31/12/2023 in accordance with the GRI Standards
GRI 1 used	GRI 1: Foundation 2021
Material Topics	Listed in section 1.5

GRI	GRI Disclosure	Location / Note	Omissions		
Standard			REQUIREMENT OMITTED	REASON	EXPLANATION
GRI 404 - Training and Education 2016	404-3 Percentage of employees receiving regular performance and career development reviews	Chapter 4			
GRI 405 - Diversity and Equal Opportunities 2016	405-1 Diversity of governance bodies and employees	Chapter 4			
GRI 406 - Non- discrimination 2016	406-1 Incidents of discrimination and corrective actions taken	Chapter 4			
GRI 407 - Freedom of Association and Collective Bargaining 2016	407-1 Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	None			
GRI 408 - Child Labor 2016	408-1 Operations and suppliers at significant risk for incidents of child labor	None			
GRI 409 - Forced and Compulsory Labor 2016	409-1 Operations and suppliers at significant risk for incidents of forced or compulsory labor	None			
GRI 413 - Local Communities 2016	413-1 Operations with local community engagement, impact assessments, and development programs	Chapter 4			
GRI 414 - Supplier Social Assessment 2016	414-1 New suppliers that were screened using social criteria	Chapter 3			
GRI 415 - Politics 2016	415-1 Political contributions	Chapter 3			
GRI 416 - Customer Health and Safety 2016	416-2 Incidents of non-compliance concerning the health and safety impacts of products and services	Chapter 5			
GRI 417 - Marketing and Labeling 2016	417-3 Incidents of non-compliance concerning marketing communications	Chapter 5			
GRI 418 - Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	Chapter 5			

